

# Pecyn Dogfennau Cyhoeddus

## Pwyllgor Archwilio

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Man Cyfarfod  
**Ystafell Bwyllgor A - Neuadd y Sir,  
Llandrindod, Powys**

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Dyddiad y Cyfarfod  
**Dydd Gwener, 24 Mehefin 2022**

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Amser y Cyfarfod  
**10.30 am**

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I gael rhagor o wybodaeth cysylltwch â  
**Wyn Richards**  
01597 826375  
wyn.richards@powys.gov.uk



Neuadd Y Sir  
Llandrindod  
Powys  
LD1 5LG

Dyddiad Cyhoeddi

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Mae croeso i'r rhai sy'n cymryd rhan ddefnyddio'r Gymraeg. Os hoffech chi siarad Cymraeg yn y cyfarfod, gofynnwn i chi roi gwybod i ni erbyn hanner dydd ddau ddiwrnod cyn y cyfarfod

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## AGENDA

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| <b>1.</b> | <b>YMDDIHEURIADAU</b> |
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Derbyn ymddiheuriadau am absenoldeb.

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| <b>2.</b> | <b>DATGANIADAU O DDIDDORDEB</b> |
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Derbyn datganiadau o ddiddordeb gan Aelodau.

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| <b>3.</b> | <b>COFNODION</b> |
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Awdurdodi'r Cadeirydd i lofnodi cofnodion y cyfarfod blaenorol.  
(Tudalennau 1 - 8)

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| <b>4.</b> | <b>RHEOLI RISG STRATEGOL - CHWARTER 4</b> |
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Derbyn ac ystyried adroddiad y Pennaeth Cyllid.  
(Tudalennau 9 - 44)

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| <b>5.</b> | <b>ADRODDIAD CHWARTEROL SWAP</b> |
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Derbyn ac ystyried Adroddiad Chwarterol SWAP.  
(Tudalennau 45 - 82)

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| <b>6.</b> | <b>TWYLL CORFFORAETHOL</b> |
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Derbyn ac ystyried adroddiad y Pennaeth Cyllid.  
(Tudalennau 83 - 90)

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| <b>7.</b> | <b>RHEOLI'R TRYSORLYS CHWARTER 4 - 2021-22</b> |
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Derbyn ac ystyried adroddiad yr Aelod Cabinet ar faterion Cyllid a Thrawsnewid Corfforaethol.  
(Tudalennau 91 - 110)

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| <b>8.</b> | <b>MONITRO AC ADOLYGU COSTAU YNNI SY'N CYNFYDDU,<br/>GOBLYGIADAU COSTAU ERAILL A PHROBLEMAU CADWYNI<br/>CYFLENWI</b> |
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Derbyn diweddariad llafar gan y Pennaeth Cyllid.

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| <b>9.</b> | <b>ARCHWILIO CYMRU - DIWEDDARIAD RHAGLEN CHWARTER 4 - ER<br/>GWYBODAETH</b> |
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Derbyn Diweddariad Chwarter 4 – Archwilio Cymru.  
(Tudalennau 111 - 142)

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| <b>10.</b> | <b>RHAGLEN WAITH</b> |
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Derbyn ac ystyried y rhaglen waith ar gyfer y dyfodol.  
(Tudalennau 143 - 144)

## MINUTES OF A MEETING OF THE GOVERNANCE AND AUDIT COMMITTEE HELD AT TEAMS LIVE ON THURSDAY, 10 FEBRUARY 2022

County Councillors JG Morris (Chair), D R Jones, M J Jones, K Lewis, DW Meredith, WD Powell, D A Thomas, T J Van-Rees, A Williams, J M Williams and R Williams and Mr J Brautigam

In attendance: County Councillor J Pugh

Cabinet Portfolio Holders In Attendance: County Councillor A W Davies

Officers: James Chappelle, Capital and Financial Planning Accountant, Emma Palmer, Head of Transformation and Communications and Jane Thomas, Head of Finance

Other Officers In Attendance: Bethan Hopkins and Phil Pugh, Audit Wales, Ian Halstead, SWAP

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| <b>1. APOLOGIES</b> |
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Apologies for absence were received from County Councillors G Breeze and R G Thomas

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| <b>2. DECLARATIONS OF INTEREST</b> |
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There were no declarations of interest.

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| <b>3. AUDIT WALES - FINANCIAL SUSTAINABILITY</b> |
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**Documents:**

- Audit Wales – Financial Sustainability Assessment, Powys County Council
- Report of the Head of Finance

**Discussion:**

- The report covered the second phase of work across Wales into the financial sustainability of local authorities. The Committee had previously considered the report into phase one which included a national report and an individual report.
- Work was undertaken between February and April 2021
- Key findings:
  - The medium-term budget gap needs to be addressed. Focus was on the forthcoming year with less detail provided for future years
  - Capital Strategy – the Committee had raised this issue themselves. The capital programme was ambitious and there was a need to ensure it was affordable. Further detail was required regarding the forecast and timing of capital receipts and the impact of the capital financing requirement on future revenue budgets.
  - Budget Planning Processes – the Authority had been on target and balanced their budget, but it was not clear if this was due to sound financial practices or additional funding provided by the Welsh

Government during the pandemic. There is a need to ensure there is effective monitoring of budget planning processes.

- The Head of Finance reported the requirement to comply with the Financial Management Code. An assessment against the Code had been completed some years ago with the Authority score being relatively low. An Action Plan had been prepared and was in place and progress made against that Plan – 62% of actions showing a green RAG status and the remaining 38% being amber. There were no red actions. It is proposed to have a workshop with the Committee to go through the detail of the assessment and consider any outstanding actions. Governance and Audit Committee should monitor delivery of the Plan. The recommendations within the Audit Wales report are contained within the Plan.
- The budget gap is highlighted within the budget proposals and must be addressed over the medium term. Once the budget for 2022/223 is approved, work to address the budget gap will become the key focus.
- Integrated Business Planning is becoming embedded, and it will be that process which will bring the budget together. The Head of Finance is satisfied that the budget process is more robust.
- The Committee asked Audit Wales to comment on the Council's response and whether it was adequate. Audit Wales accepted the response and will continue to monitor to ensure actions have an impact.
- The Portfolio Holder welcomed the report and noted that the Finance Team were always open to suggestions for improvement. He noted that a three-year indicative budget settlement from the Welsh Government had been given which would assist in the process of addressing the budget gap. He was keen to see continuous improvement.
- The Chair was pleased to note that the issues raised corresponded with those raised by the Committee during the year.
- Audit Wales reported that there was a Financial Sustainability Tool on their website which would enable Members to view comparable data across Wales including the net cost of services, reserves etc. This will be continually developed.

**Outcomes:**

- **The report to be forwarded to Scrutiny Chairs for information**
- **A workshop will be arranged to consider a self-assessment and action plan**
- **The Audit Wales report be accepted**

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| <b>4. AUDIT WALES - WORK PLAN UPDATE</b> |
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**Documents:**

- Audit Wales Work Programme and Timetable

**Discussion:**

- Accounts work and grant certification work has been completed and performance work published
- The Annual Audit summary has recently been published and will be considered by a future Committee
- The review into scrutiny arrangements was published in October
- Work on the Springing Forward review is ongoing

- Corporate Safeguarding work will take place during April and May
- General assurance work will continue throughout the year

**Outcome:**

- **The Work Programme was noted**

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| <b>5.</b> | <b>21ST CENTURY SCHOOL PROGRAMME GATEWAY REVIEW FINDINGS</b> |
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**Documents:**

- Report of the Portfolio Holder for Education
- OCG Gateway Review – Strategic Assessment

**Discussion:**

- The Senior Reporting Officer was the Chief Executive and she had accepted all recommendations made
- The review was in the top 10 of reviews across Wales
- Despite the positive outcome, there was always room for further improvement
- There was high confidence regarding deliverability of the 21 Century Schools Programme
- Governance continued to evolve
- Opportunities to map responsibilities for project management were available
- Options for match funding and the cost of doing nothing would be available for confidential discussion with Members. There was a need to understand value for money during transformation.
- An exercise to produce mapping detailing accountabilities and responsibilities will commence in March 2022
- The Portfolio stage was equivalent to the Authority's Vision 2025 with the Programme stage equating to the transformation programme. The Project will determine how the Programme will be achieved. It is intended to work closely with the new Cabinet after the election to drive the process forward.
- The Road Map will need to be developed and will have to align with the MTFS and Capital Strategy
- The Asset Review was also key as progress would not be solely dependent on borrowing. Further consideration will be given to the Mutual Investment Model (MIM).
- The Chair congratulated officers on the work undertaken and welcomed the positive outcome of the review. He suggested that the document be sent to the Learning and Skills Committee for information. He asked for clarity on the time frame that Welsh Government support would continue. 'Sustainable Communities for Learning was a Welsh Government initiative to take the programme further. The Authority would have to spend 80% of allocated funds before applying for further funding.
- The Vice Chair questioned whether completing the Road Map in March 2022 was feasible given the detail that would be needed. There were a number of uncertainties and variables but the basis from which to build could be achieved. The Programme Board will monitor progress on a monthly basis.

- The issue of flexibility was raised and whether the programme was future proofed to move to a mixed economy. The Head of Transformation indicated that flexibility and adaptability were achievable. Approval from the Welsh Government would be required but both parties worked well together. It was not assumed that there would be new build for all proposals – value for money would be key. Further work had been commissioned to provide clarity between net zero and passivhaus projects.
- The Asset Review was key and was long awaited

**Outcomes:**

- **The report was noted and that the recommendations contained within the review would be progressed over the coming year**

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| <b>6.</b> | <b>SWAP - INTERNAL AUDIT ACTIVITY Q3</b> |
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**Documents:**

- SWAP Internal Audit Activity Progress Report 2021/22 – Quarter 3

**Discussion:**

- Two significant pieces of work have been considered by the Governance and Audit Committee at recent meetings – Ysgol Calon Cymru and Covid Business Grants
- 37 audits have been delivered, 12 are in progress and 4 are scheduled to start
- The work programme is aligned to the Council's risk areas – if risk areas change then the work programme will adapt accordingly
- Fraud risk and ICT risk will be considered at the next meeting of the Committee
- Very few actions are outstanding and all recommendations have been accepted
- A new school audit programme is being piloted and this is already showing positive results
- The Authority is on track for a reasonable Audit Opinion to be given
- There had been some delay in the review into Conflicts of Interest – it was considered that this was a more complicated area than first thought and Members requested additional training in this area
- SWAP were asked to review the Council's insurance arrangements to ensure they were fit for purpose. The Assistant Director agreed to discuss this with the Head of Finance, EMT and the Vice Chair.

**Outcomes:**

- **A review of the Councils' insurance arrangements would be considered in consultation with EMT, the Head of Finance and the Vice Chair**

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| <b>7.</b> | <b>TREASURY MANAGEMENT</b> |
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**Documents:**

- Report of the Portfolio Holder for Finance

**Discussion:**

- The bank rate had increased in December and again recently
- The capital programme had reduced due to delays and borrowing was shrinking
- The Capital Financing Requirement was slightly different than that in the Treasury Management Strategy as it was assumed only 70% would be required – the Strategy itself reflected a more prudent approach
- Long term borrowing had been taken out at an opportune time as significant borrowing would be required in the forthcoming year.
- It had been discovered that a significant amount of VAT had not been claimed but this issue has been addressed to ensure this does not recur and the amount has been reclaimed.
- No further borrowing was anticipated before the year end. There was sufficient cash to cover any uncertainty.
- The position was stable, but inflation was expected to rise in forthcoming months

**Outcomes:**

- **The report was noted**

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| <b>8.</b> | <b>CLOSURE OF ACCOUNTS</b> |
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**Documents:**

- Report of the Head of Finance

**Discussion:**

- Preliminary work is being undertaken where possible
- Although the deadlines stated of 31 May for unaudited accounts and published accounts by 31 July remain in place, there were ongoing discussions between Audit Wales and the Welsh Government and It was likely that these dates would be extended. The Authority is looking to complete closure as soon as possible but Audit Wales have other pressures which may delay the audit.

**Outcomes:**

- **The report was noted**

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| <b>9.</b> | <b>CAPITAL WORKSTREAMS WORKING GROUP</b> |
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**Documents:**

- Report of the Capital Workstreams Working Group

**Discussion:**

- The Lead Member summarised the findings of the Group
- The Working Group had been commissioned following concern that the level of debt servicing costs was increasing

- The CFR outturn was lower than forecast due to a number of project delays rather than a reduction in the capital programme. No further projects had been approved in the current year.
- The Asset Review remains essential and needs to be completed as soon as possible
- Financing costs are lower and affordable in the short term
- Future Governance and Audit Committee and Finance Panel meetings will need to monitor the trajectory carefully
- The Group proposed that a warning limit of 6% of future revenue costs be adopted
- The Head of Finance reported that comparable data was difficult to judge as different authorities were on different stages of the journey and levels of historic investment were not known.
- She would not wish to see an arbitrary warning limit set but noted the need to constantly monitor demand, pressures and settlements and to consider all aspects
- It was noted that the cost of doing nothing was not currently reflected in the Capital Programme

**Outcomes:**

- **The report was welcomed**
- **The Working Group should proceed with its work following the election**

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| <b>10. ANNUAL REPORT</b> |
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The Chair informed the Committee that he intended to produce an Annual Report to inform the next Governance and Audit Committee. As this was likely to be the last formal meeting of the Committee it was proposed to circulate the draft by email for Members' comments

The Head of Transformation informed the Committee of the need for it and the three scrutiny committees to complete a self-assessment to feed into the Corporate Self-Assessment to be published in July 2022. This corporate evaluation will integrate the Annual Governance Statement, Corporate Improvement Plan and Equality Objectives.

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| <b>11. WORK PROGRAMME</b> |
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**Documents:**

- Forward Work Programme

**Outcomes:**

- **The forward work programme was noted**

The Chair paid tribute to all officers for their support during challenging times. He also recognised the work of SWAP and Audit Wales in supporting the Committee. In particular he paid tribute to Mr John Brautigam, the Lay Member for the last 10 years and the invaluable work he had contributed.



Interviews have taken place and three new Lay Members have been appointed subject to references and Council approval. One of the three Lay Members will chair the Committee in the next term.

The Portfolio Holder for Finance thanked the Chair for his work and also paid tribute to the Lay Member.

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| <b>12. ACCESS TO INFORMATION</b> |
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**RESOLVED to exclude the public for the following item of business on the grounds that there would be disclosure to them of exempt information under category 3 of The Local Authorities (Access to Information) (Variation) (Wales) Order 2007).**

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| <b>13. COUNTY COUNCIL DEBT</b> |
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**Documents:**

- Report of the Head of Finance

**Discussion:**

- The Head of Finance summarised her report and outlined the process for dealing with debt across the Council

**Outcomes:**

- **The report was noted**

**County Councillor JG Morris (Chair)**

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## CYNGOR SIR POWYS COUNTY COUNCIL.

CABINET EXECUTIVE  
Tuesday, 5<sup>th</sup> July 2022

REPORT AUTHOR: Jane Thomas – Head of Finance

REPORT TITLE: Strategic Risk Register Report Quarter 4 2021/2022

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REPORT FOR: Decision

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1. **Purpose**

- 1.1 The purpose of this report is to set out the Council's latest position on managing its key risks, contained in the Strategic Risk Register (SRR). It also outlines the arrangements put in place by the Council for managing the remaining key risks relating to the COVID-19 pandemic.

2. **Background**

- 2.1 Our Strategic Risk Register is key to safeguarding the organisation and building resilience into our services. At a time when the Council has faced and is still facing unprecedented challenges, the effective management of risk is needed more than ever. A risk-managed approach to decision making will help us to achieve the well-being objectives in Vision 2025, deliver services more efficiently and using innovative and cost-effective means, and help the Council manage its COVID-19 response and recovery.

3. **Advice**

- 3.1 To ensure a risk managed approach to decision making and good governance of the Council, it is proposed that Cabinet:
- Review progress to mitigate strategic risks
  - Review progress to mitigate COVID-19 risks

Review of progress to mitigate Strategic Risks

- 3.2 As at the end of quarter 4 2021-2022, there are 15 risks on the strategic risk register and all strategic risk owners have been asked to provide a short summary of progress since last quarter, to give assurance that mitigating actions are being actioned and monitored.
- 3.3 Please see appendix A for full details of the 15 strategic risks including the mitigating actions identified to control them and progress reviews.

3.4 Please see appendix B to view a heat map which presents the results of the quarter 4 risk assessment process visually. It highlights (for the residual risks) the following:

One out of the fifteen risks have a probability of 'almost certain' and impact category of 'major'.

Also, two risks has a probability of 'likely' and an impact of 'catastrophic'.

Two risks have a probability of 'likely' and an impact of 'major'.

#### Escalation of risks to the Strategic Risk Register

3.5 Financial Services with EMTs approval, have revised the following risk with a current residual probability of 'likely' and impact of 'moderate':

PROC0008: Russian Invasion and Other Market Pressures leading to Increased risks of price variations and labour & material shortage caused by rising inflation.

The potential consequences are as follows:

- Effect on capital and revenue budget but mainly effecting supplies of materials relating to any contract or project.
- Unable to deliver statutory and non-statutory services which could result in a backlog of work, reputational damaged, quality of buildings and knock-on consequences.
- Examples of a key consequence: delayed or cancelled housing development reduces capacity to address homelessness and other housing needs, delays or affordability of delivery of schools' transformation, direct increase in fuel and energy costs, impact on steel prices and construction, food price – especially grain, possible further impact on food prices if there is fertiliser disruption, impact to supply of copper, aluminium, nickel etc and disruption to air and rail freight routes to Asia

Current mitigation in place is as follows:

- Develop a Process for approval by S151 officers for minimising effect of Price Increases
- Material substitution
- Value engineering
- Ukraine Cell Set up to report to Gold on consequences and to manage

3.6 Children and Adults Services with EMTs approval have placed the following risk on the Strategic Risk Register with an inherent probability of 'almost certain' and impact of 'catastrophic' and a current residual probability of 'likely' and impact of 'catastrophic':

ASC0069: If there is insufficient capacity to respond to the longer-term demand in children's and adults' services in timely manner

The potential consequences are as follows:

- The Local Authority will be unable to discharge its statutory duty and safeguard children, young people and adults.

Current mitigation in place is as follows:

- Rota in Children's Services for Section 47 assessments
- Agency Staff and Managed Team in both Adults and Children's Services
- Increase inhouse domiciliary care capacity
- Prioritise Adult Social services critical functions in line with business continuity planning

#### COVID-19 risk register

- 3.11 In order to effectively identify and manage risks relating specifically to the COVID-19 pandemic, a separate risk register was created to provide clarity and oversight for Gold and Silver Command. These risks are reviewed and monitored regularly and have been separated into response and recovery risks, using a matrix developed specifically for assessing COVID-19 related risks.
- 3.12 The Council has been transitioning from business-critical activity to 'business as usual' and the 'new normal'. As a result, services have incorporated, where possible any COVID-19 risks into their own service registers to be managed, significantly reducing the number risks on COVID-19 risk register. The intention is to eventually close the COVID-19 risk register and categorised them by risk nature in the services own risk register. Council will continue to monitor the situation carefully and response accordingly.
- 3.13 Please see appendix C to view a heat map which presents the results of the quarter 4 risk assessment process visually. Currently there are 7 risks recorded on the COVID-19 risk register, a drop of 12 since last quarter. There are no risks that sit in the upper right pink quadrant of the heatmap. The register is still monitored by Gold and Silver Command on a weekly basis.

#### **4. Resource Implications**

- 4.1 There are no direct resource implications in relation to this report however all risk owners need to consider the resource implications of managing the risk and decide if the best course of action is to tolerate or treat.
- 4.2 The Strategic Risk Register outlines the key risks to the Council's activities, as well as risk to delivery of objectives contained within the

Corporate Improvement Plan. There are no direct financial implications from the report although these may arise as new risks are identified on an on-going basis.

The Head of Finance (Section 151 Officer) notes the comment above, financial implications are identified through the relevant service and are considered through the financial management processes in line with the authorities' financial regulations. All services are considering the financial impact of any risks that are expected to continue into 2022/23 and beyond in their Service Integrated Business Plans.

## **5. Legal implications**

5.1 Legal: Been requested

5.2 The Head of Legal and Democratic Services (Monitoring Officer) comment sought.

## **6. Data Protection**

6.1 N/A

## **7. Comment from local member(s)**

7.1 N/A

## **8. Integrated Impact Assessment**

8.1 N/A. The Service Risk Register is not setting out any changes or proposals to service delivery.

## **9. Recommendation**

**It is recommended that Cabinet notes the current Strategic Risk and COVID-19 Risk Registers and is satisfied with progress against mitigating actions for quarter 4, approves the revision of PROC0008 and escalation of ASC0069 (detailed under points 3.5 & 3.6) to the Strategic Risk Register.**

**The recommendation above will ensure:**

- **Appropriate understanding and management of strategic risks which could prevent us from achieving our objectives**
- **A risk managed approach to decision making and good governance of the Council**
- **The risk related to Powys residents, services and Council staff as a result of a COVID-19 (Coronavirus) epidemic is monitored and reviewed regularly.**

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Head of Service: Jane Thomas, Head of Finance

Corporate Director: Dr. Caroline Turner, Chief Executive officer.

**CABINET REPORT NEW TEMPLATE VERSION 3**

Mae'r dudalen hon wedi'i gadael yn wag yn fwriadol



## Strategic Risk Register

| Strategic Risk Register  |   |  |   | Portfolio                          | Inherent | Residual | Controls and Actions   |  |
|--|---|--|---|------------------------------------|----------|----------|--|--|
| Ref & Owner  | Risk Identified   | Potential Consequence  | Last Reviews  | Director or Head of Service        |          |          | Control or Action  | Status   |
| ASC0064<br><br>Michael Gray<br><br>Escalated From :-<br>Powys County Council<br><br>Tudalen 15 | WCCIS<br>Unreliability - IF the unreliability of WCCIS is not resolved THEN | Veracity of decision making around adults and children in Powys will be compromised, leading to poor outcomes <ul style="list-style-type: none"> <li>The safeguarding of children and adults in Powys will be compromised</li> <li>There will be significant delays in securing time critical packages of care                             <ul style="list-style-type: none"> <li>Our ability to manage transfers of people from hospital to the community will be compromised</li> <li>We will not be able to respond effectively to out of hours emergencies</li> <li>There will be delays in making decision and taking action to keep children safe</li> <li>Staff morale will be affected further, leading to increased sickness absence and staff leaving</li> </ul> </li> </ul> | <b>04/04/2022</b><br>Qtr 4 21/22 Review Summary: Agreement from Cabinet to move to a soft market testing exercise. In addition, agreement that digital services and corporate change/improvement resource will be deployed to support any transition to a new system and resulting changes to processes/ways of working.<br><b>29/12/2021</b><br>Review Summary: Independent review and options appraisal of current system has now been completed. HoS for Children's, Adults and Corporate Director meeting with Digital Services in January 2022 to discuss next steps.<br><b>29/09/2021</b><br>Qtr 2 21/22 Review Summary: Performance has become less unsatisfactory since last review.<br><br>Awaiting findings of independent review of current system to determine what future client management system will be used.<br><b>05/07/2021</b><br>1st Qtr 2021/22 Review Summary: Reliability of Advanced remains unsatisfactory. Continued meetings with supplier to seek assurances on how they will address these issues. Serious loss of service experienced on 25th May resulting in lack of access to client records across Children's and Adults Services. Business case due to commence in ICT to explore what other client management database options can be pursued. | Cllr Sian Cox<br><br>Alison Bulman | 20       | 20       | <ul style="list-style-type: none"> <li>Performance issues raised to Welsh Government through SBAR</li> <li>Monthly Contract review meetings with Supplier</li> <li>Follow correct change management processes</li> </ul> | Action In Progress<br><br>Action In Progress<br><br>Control In Place |

| Strategic Risk Register  |  |   |  | Portfolio                                 | Inherent | Residual | Controls and Actions  |  |
|--|--|---|--|---|----------|----------|---|--|
| Ref & Owner  | Risk Identified  | Potential Consequence   | Last Reviews   | Director or Head of Service               |          |          | Control or Action   | Status   |
| ASC0066<br><br>Dylan Owen<br><br><b>Escalated From :-</b><br>Powys County Council<br><br><b>Tudalen 16</b> | Risk of social care provider failure. Risk of care homes, domiciliary care providers, supported living providers and others becoming unsustainable for human and financial resource challenges. This is multifactorial with the main reason being the wider impact of the pandemic. The Welsh Government's Hardship Fund, which currently pays for 90% of vacancies in Care Homes has provided supportive mitigation. However, it is being reduced monthly until March 2022 and this will have a significant financial impact upon care providers. There is a risk of harm to residents in having to be moved or having care provider unavailability; financial risk to residents, Council and local economy; risk of reputational damage. | Risk of care services becoming unviable and not sustainable, resulting in requirement to support residents to access different services/care homes etc. | <b>09/05/2022</b><br>Review Summary: The risk continues. There have been recent instances where care providers have closed at short notice.<br><b>07/03/2022</b><br>4th Qtr 121/22 Review Summary: The risk continues. However, work is ongoing with care providers in order to ensure that financial fee uplifts for 2022/23 onward are suitable and support sustainability.<br><b>01/12/2021</b><br>Review Summary: This risk continues. The new variants cause concern and the care homes and care providers are experiencing the ongoing challenges. | Cllr Sian Cox<br><br><b>Alison Bulman</b> |          |          | <ul style="list-style-type: none"> <li>Care Home Support</li> <li>Care Home Staffing and Resilience Review</li> <li>Joint Support for Residents and Care Homes</li> </ul> | Action In Progress<br><br>Action In Progress<br><br>Control In Place |







| Strategic Risk Register |                 |                       |  | Portfolio                   | Inherent | Residual | Controls and Actions |        |
|-------------------------|-----------------|-----------------------|--|-----------------------------|----------|----------|----------------------|--------|
| Ref & Owner             | Risk Identified | Potential Consequence | Last Reviews   | Director or Head of Service |          |          | Control or Action    | Status |
| Tudalen 20              |                 |                       | <p><b>12/04/2022</b><br/>Qtr 4 2021-22 Review Summary:</p> <p>Primary: The forecast contribution from reserves for the Primary Sector is currently £505k which has reduced by £107k since last month.</p> <p>Secondary: The Secondary sector has a forecast contribution to reserves currently of £17k. This has increased by £302k since last month. Officers have been working effectively with the Secondary sector and as a result there is a reduction in deficit balances.</p> <p>All Through: The all age sector has a forecast contribution to reserves of £145k which has increased by £62k since last month.</p> <p>Special: The special sector has a £102k forecast contribution to reserves. This has decreased by £29k since last month.</p> <p>Surgery sessions are ongoing with all schools and school budget positions are being effectively monitored and issues are being escalated quickly by officers.</p> <p>Powys County Council have received a substantial amount of Education grant funding into the Authority during the Spring Term to be spent by the end of the financial year. This may have a positive impact on the schools' delegated outturn position for 2021-22.</p> |                             |          |          |                      |        |

| Strategic Risk Register |                 |                       |   | Portfolio                   | Inherent | Residual | Controls and Actions |        |
|-------------------------|-----------------|-----------------------|---|-----------------------------|----------|----------|----------------------|--------|
| Ref & Owner             | Risk Identified | Potential Consequence | Last Reviews  | Director or Head of Service |          |          | Control or Action    | Status |
| Tudalen 21              |                 |                       | <p><b>21/01/2022</b><br/>Review Summary: Decision taken by EMT and gold command to stand down on qtr 3 21/22 reporting</p> <p>Qtr 3 2021/22 Review Summary:</p> <p>Schools submitted their approved budgets to the Authority on 1st May 21. Budget plans have now been reviewed by the Chief Education officer and the Section 151 officer and actions following that review are in progress and a report went to Cabinet on the 13th July 21. Officers continue to work with Schools in deficit to bring budget plans back to a balanced in year position.</p> <p>Primary: The forecast contribution from reserves for the Primary Sector is currently £612k which has reduced by £54k since last month.</p> <p>Secondary: The Secondary sector has a forecast call on reserves currently of £285k. This has decreased by £41k since last month. Officers have been working effectively with the Secondary sector and as a result there is a reduction in deficit balances.</p> <p>All Through: The all-age sector has a forecast contribution to reserves of £83k which has decreased by £11k since last month.</p> <p>Special: The special sector has a £131k forecast contribution to reserves. This has increased by £1k since last month.</p> <p>We have seen a reduction in the call on the schools ring-fenced reserves and schools are working effectively with Finance and School Improvement Advisors to improve the forecasted outturn position. Surgery sessions have been held with all schools throughout the Autumn term. Schools budget positions are being effectively monitored and issues are being escalated quickly by officers.<br/>Powys County Council have received a substantial amount of Education grant</p> |                             |          |          |                      |        |

| Strategic Risk Register |                 |                       |  | Portfolio                   | Inherent | Residual | Controls and Actions |        |
|-------------------------|-----------------|-----------------------|--|-----------------------------|----------|----------|----------------------|--------|
| Ref & Owner             | Risk Identified | Potential Consequence | Last Reviews   | Director or Head of Service |          |          | Control or Action    | Status |
| Tudalen 22              |                 |                       | <p>funding into the Authority at the end of quarter 3 to be spent by the end of the financial year. This may have a positive impact on the Schools' delegated outturn position for 2021-22.</p> <p><b>14/10/2021</b><br/>Qtr 2 2021/22 Review Summary:</p> <p>Schools submitted their approved budgets to the Authority on 1st May 21. Budget plans have now been reviewed by the Chief Education officer and the Section 151 officer and actions following that review are in progress and a report went to Cabinet on the 13th July 21. Officers continue to work with Schools in deficit to bring budget plans back to a balanced in year position.</p> <p>The sector has received considerable additional grant funding in the last few weeks of March of which some could be rolled forward to spend by the 31st August 21. Finance worked with schools during the summer term to ensure all grants were fully utilised by the end of August.</p> <p>Primary: The forecast contribution from reserves for the Primary Sector is currently £592k which has decreased by £287k since the 1st May submittal, this is mainly to do with the rolled forward grants now being fully allocated.</p> <p>Secondary: The Secondary sector has a forecast call on reserves currently of £450k. This has decreased by £121k since the 1st May submittal. Officers have been working with the Secondary sector and schools are working hard to reduce the deficit balances.</p> <p>All Through: The All age sector has a forecast contribution to reserves of £94k which has increased by £20k since the 1st May submittal.</p> <p>Special; The special sector has a £94k forecast contribution to reserves. This had increased by £43k since the 1st May submittal.</p> |                             |          |          |                      |        |



| Strategic Risk Register   |   |   |  | Portfolio                                   | Inherent | Residual | Controls and Actions   |   |
|---|---|---|--|---|----------|----------|--|---|
| Ref & Owner   | Risk Identified   | Potential Consequence   | Last Reviews   | Director or Head of Service                 |          |          | Control or Action  | Status  |
| FIN0001<br><br>Jane Thomas<br><br><b>Escalated From :-</b><br>Powys County Council<br><br><b>Tudalen 23</b> | The Council is unable to deliver a financially sustainable budget over the short and medium term. The continued impact of Covid coupled with the more recent events around rising inflation, energy costs and the situation in Ukraine impacting on supply chains and prices all increase the risk on the Council financial resilience. | <ul style="list-style-type: none"> <li>- The Council is unable to fulfil its legal obligation in setting a balanced budget</li> <li>- The Council will not be financially resilient or sustainable</li> <li>- Council reputation damaged</li> <li>- Inability to fulfil our statutory requirements</li> </ul> | <p><b>04/04/2022</b><br/>4th Qtr 21/22 Review Summary: The council has approved the revenue budget for 2022/23 and the financial position for the new year will be monitored through the existing reporting mechanisms. EMT will begin reviewing the 5 year budget plan in April to address the ongoing budget gap for the next few years. Indicative funding settlements for the next 2 years do provide some certainty but we cannot underestimate the challenge that still remains. Rising inflation, energy costs and supply chain issues arising from the war in Ukraine will provide further challenge during 2022/23.</p> <p><b>21/01/2022</b><br/>Review Summary: Decision taken by EMT and gold command to stand down on qtr 3 21/22 reporting</p> <p><b>13/10/2021</b><br/>Qtr 2 21/22 Review Summary: Budget development continues, IBP's have been completed by all services and the financial pressures falling on each service is now identified. Continuing costs and income loss due to the pandemic are clearly understood. The budget model has been updated to reflect the position and SLT and Cabinet continue to develop the budget further in order to bridge the budget gap that is estimated. We continue to model the budget on a number of scenarios as we do not yet have any further information on the level of WG settlement for 2022/23. We continue to work through the Welsh Local Government Association (WLGA) and Society of Welsh Treasurers (SWT) to keep WG abreast of the financial pressures falling on Local Authorities.</p> <p><b>07/07/2021</b><br/>1st Qtr 2021/22 Review Summary: The outturn position improved by the support from WG provides confidence that the financial position in the new year is not likely to now be catastrophic. The impact on future year budget settlements are unknown and at this stage we are completing a worst case scenario for budget setting</p> | Cllr David Thomas<br><br><b>Jane Thomas</b> | 16       | 12       | <ul style="list-style-type: none"> <li>• Revise the Medium Term Financial Strategy</li> <li>• Ongoing discussion with WG and WLGA through Society of Welsh Treasurers for Future Funding of Local Government</li> <li>• Service Integrated Business Plans will be reviewed and refreshed</li> <li>• Keen focus on procurement issues - sharing information and knowledge across the LA/WLGA network</li> <li>• WG claims for Hardship and lost income continue and expect to remain in place til march 2021</li> <li>• Regularly monitor and review the financial position on monthly basis.</li> <li>• Cost Recovery work</li> <li>• 3rd party spend reduction</li> <li>• Income Generation</li> <li>• Monthly reports to cabinet and Management Team on budget progress and progress on savings</li> <li>• Budget Challenge Events</li> <li>• Moved to a 3 year balanced budget</li> <li>• Reassessment of the activities of the Council through the Recovery Coordination Group</li> <li>• Review budget position at end of first quarter and consider changes to the 2020/21 budget</li> </ul> | Action In Progress<br><br>Action In Progress<br><br>Action In Progress<br><br>Action Completed<br><br>Action Completed<br><br>Control In Place<br><br>Withdrawn<br><br>Withdrawn<br><br>Withdrawn<br><br>Withdrawn<br><br>Withdrawn<br><br>Withdrawn<br><br>Withdrawn |

| Strategic Risk Register   |  |   |   | Portfolio                                | Inherent | Residual | Controls and Actions   |  |
|---|--|---|---|--|----------|----------|--|--|
| Ref & Owner   | Risk Identified  | Potential Consequence   | Last Reviews  | Director or Head of Service              |          |          | Control or Action  | Status                                       |
| HO0024<br><br>Andy Thompson<br><br>Escalated From :- Powys County Council<br><br>Tudalen 24 | Failing to meet all applicable statutory requirements providing for the health and safety of the occupants in Powys County Council Housing Stock . | <ul style="list-style-type: none"> <li>Increased risk of death &amp; serious injury.</li> <li>Reputational risk.</li> <li>Failure to support well-being and peace of mind of residents and tenants</li> </ul> | <p><b>27/04/2022</b><br/>           Review Summary: The Compliance One Hundred Team manage each element of compliance for the Housing Service and report on a monthly basis to the Housing Compliance Project Board and Housing Services Improvement Board<br/>           Welsh Government have stated that significant progress has been made, however, meetings continue on a bi-monthly basis to ensure progress continues. Also as part of the Moving on Up housing restructure a permanent compliance team has been added so the Compliance One Hundred project can continue and standards can be maintained. All officers are in post.</p> <p><b>04/10/2021</b><br/>           Qtr 2 21/22 Review Summary: The Compliance One Hundred Team manage each element of compliance for the Housing Service and report on a monthly basis to the Housing Compliance Project Board and Housing Services Improvement Board<br/>           Welsh Government have stated that significant progress has been made, however, meetings continue on a bi-monthly basis to ensure progress continues. Key focus remains with the Compliance On Hundred Team and staff contracts have been extended until December 2021. Also as part of the Moving on Up housing restructure a permanent compliance team has been added so the Compliance One Hundred project can continue and standards can be maintained.</p> <p><b>05/07/2021</b><br/>           1st Qtr 2021/22. Review Summary: The Compliance One Hundred Team manage each element of compliance for the Housing Service and report on a monthly basis to the Housing Compliance Project Board and Housing Services Improvement Board<br/>           Welsh Government have stated that significant progress has been made, however, meetings continue on a bi-monthly basis to ensure progress continues. Key focus remains with the Compliance On Hundred Team and staff contracts have been extended until December 2021.</p> | Cllr Matthew Dorrance<br><br>Nina Davies |          |          | <ul style="list-style-type: none"> <li>Continued delivery of Compliance One Hundred project to drive up compliance and quality assurance with clear focus on...</li> <li>Fire Safety; Asbestos Management; Fixed Electrical Installations; LOLER; Water Systems; Heating Systems.</li> </ul> | Action In Progress<br><br>Action In Progress |

| Strategic Risk Register |                 |                       |   | Portfolio                   | Inherent | Residual | Controls and Actions |        |
|-------------------------|-----------------|-----------------------|---|-----------------------------|----------|----------|----------------------|--------|
| Ref & Owner             | Risk Identified | Potential Consequence | Last Reviews  | Director or Head of Service |          |          | Control or Action    | Status |
| Tudalen 25              |                 |                       | <p><b>21/04/2021</b><br/>           Qtr 4 20/21. Review summary: The Compliance One Hundred Team manage each element of compliance for the Housing Service and report on a monthly basis to the Housing Compliance Project Board and Housing Services Improvement Board. Welsh Government have stated that significant progress has been made, meetings continue on a bi-monthly basis to ensure progress continues. Key focus remains with the Compliance One Hundred Team and staff contracts have been extended until December 2021.</p> |                             |          |          |                      |        |







| Strategic Risk Register |                 |                       |              | Portfolio                   | Inherent | Residual | Controls and Actions   |  |
|-------------------------|-----------------|-----------------------|--------------|-----------------------------|----------|----------|--|--|
| Ref & Owner             | Risk Identified | Potential Consequence | Last Reviews | Director or Head of Service |          |          | Control or Action  | Status   |
| Tudalen 29              |                 |                       |              |                             |          |          | <ul style="list-style-type: none"> <li>• Cyber Security Certification</li> <li>• Staff Training</li> <li>• Detection and Response Tools</li> </ul> | Control In Place<br>Control In Place<br>Control In Place |





| Strategic Risk Register    |  |  |  | Portfolio                                | Inherent | Residual | Controls and Actions  |  |
|----------------------------|--|--|--|--|----------|----------|---|--|
| Ref & Owner                | Risk Identified  | Potential Consequence  | Last Reviews   | Director or Head of Service              |          |          | Control or Action   | Status   |
| PCC0005<br><br>Nigel Brinn | The impact to Powys residents, services and Council staff as a result of a COVID-19 (Coronavirus) epidemic | Increased staff absenteeism;<br>Increase demand for services from residents<br>Increased workload for council staff as a result of staff absence and increased service demand<br>Closure of Council premises resulting in reduced services to residents and office accommodation | <p><b>27/05/2022</b><br/>Review Summary: Case numbers have significantly reduced on the CRM but there is still evidence of cases within the Community. Due to the vaccine, these cases are not impacting the Council as they were at the beginning of the Pandemic. This case will remain on the register whilst we monitor the impact over the Autumn/Winter 2022/2023</p> <p><b>12/05/2022</b><br/>Review Summary: Gold command meetings were stood down on 30th April 2022. Covid is still evident in our community but due to a reduction in testing, numbers coming through the CRM have dropped and the impact Covid is having on our communities, schools and workforce has reduced. Covid does still pose a risk for PCC so this risk is still current. We are unsure what will happen going forward and need to get through the Autumn before we have a clear picture.</p> <p><b>21/01/2022</b><br/>Review Summary: Decision taken by EMT and gold command to stand down on qtr 3 21/22 reporting</p> <p><b>20/09/2021</b><br/>Review Summary: 2nd Qtr 21/22<br/>The Council moved back to Business Continuity on 23rd August 2021 due to rising case numbers and extreme pressures within Social Services and TTP.<br/>All BCP's and RR have been updated to reflect the current position and all HOS are working closely with their teams to ensure the Services are managing under the pressure.<br/>Gold/Silver continues to operate on a weekly basis and this issue is being closely monitored.<br/>Communications is being issued regularly to the public to ensure they understand the current pressures being experienced.</p> | Cllr James Gibson-Wat<br><br>Nigel Brinn | 16       | 9        | <ul style="list-style-type: none"> <li>Update Business Continuity Plans (at Service and Corporate Level);</li> <li>Establishment of an Internal Silver Command</li> <li>Powys County Council Representation on Powys Teaching Health Board Gold and Silver Command;</li> <li>Liaison with all Local Resilience Forum (LRF) Partners;</li> <li>PCC Liaison with Welsh Government and Public Health Wales;</li> <li>Communication and engagement with schools.</li> <li>Communications to residents, staff and members</li> </ul> | <ul style="list-style-type: none"> <li>Action Completed</li> <li>Action Completed</li> <li>Control In Place</li> <li>Control In Place</li> <li>Control In Place</li> <li>Control In Place</li> <li>Control In Place</li> </ul> |

Tudalen 31

| Strategic Risk Register   |   |  |   | Portfolio                             | Inherent | Residual | Controls and Actions  |   |
|---|---|--|---|---------------------------------------|----------|----------|---|---|
| Ref & Owner   | Risk Identified   | Potential Consequence  | Last Reviews  | Director or Head of Service           |          |          | Control or Action   | Status  |
| PPPP0007<br><br>Gwilym Davies<br><br>Escalated From :- Powys County Council<br><br>Tudalen 32 | Heart of Wales Property Services (HOWPS) being unable to undertake contracted work in a timely and cost effective manner. | <ul style="list-style-type: none"> <li>- Failure of statutory functions (Compliance). Potential for prosecution (HSE) and prohibition notices.</li> <li>- Failure to perform repairs and maintenance. Could lead to legal action against the authority.</li> <li>- Reputational damage to PCC (client credibility).</li> <li>- Cost to PCC for poor performance.</li> <li>- Officer time costs (due to additional workload).</li> <li>- Financial Risk to HRA and wider Authority.</li> <li>- Critical Wales Audit Office Report.</li> <li>- Non-delivery of key projects due to lack of resources.</li> <li>- Health and safety risks.</li> </ul> | <p><b>09/05/2022</b><br/>Review Summary: The Risk has been reviewed and it is considered that the controls and actions are still appropriate. It is accepted that the situation is fluid and needs to be kept under constant review. Controls and actions to continue to be implemented.</p> <p>It is acknowledged that training is required for HOWPS staff prior to their transfer to PCC. This has the potential to impact of the ability of HOWPS to undertake compliance and remedial work. Appropriate communication is to take place with HOWPS to understand and manage this impact.</p> <p><b>08/04/2022</b><br/>4th Qtr 21/22 Review Summary: The Risk has been reviewed and it is considered that the controls and actions are still appropriate. It is accepted that the situation is fluid and needs to be kept under constant review. Controls and actions to continue to be implemented.</p> <p><b>21/01/2022</b><br/>Review Summary: Decision taken by EMT and gold command to stand down on qtr 3 21/22 reporting</p> <p><b>18/11/2021</b><br/>Review Summary: The Risk has been reviewed and it is considered that the controls and actions are still appropriate. It is accepted that the situation is fluid and needs to be kept under constant review. Controls and actions to continue to be implemented.</p> | Cllr Jake Berriman<br><br>Nigel Brinn | 20       | 20       | <ul style="list-style-type: none"> <li>• Potential to invoke step in clauses for specific parts of the contract in line with contract</li> <li>• Rectification plan(s) to be secured and monitored by PCC when submitted by HOWPS.</li> <li>• Additional resources allocated by Kier and PCC.</li> <li>• Close monitoring by Directors, Chief executive and Portfolio Holders.</li> <li>• Performance monitoring (Contract management forum, Board etc.)</li> <li>• Utilisation of contract document to escalate issues.</li> <li>• Development of evidence and fall-back systems (transition plans).</li> <li>• Development of contingency plans for contract failure</li> <li>• Introduced weekly officer level meetings</li> <li>• Awaiting consultation resource plan.</li> <li>• Head of Service on HOWPS Board of Directors.</li> <li>• Portfolio Holder on HOWPS Board of Directors.</li> <li>• Escalation of risk and concerns to Chief Executive and Strategic Directors.</li> </ul> | Action In Progress<br>Action In Progress<br>Action In Progress<br>Action In Progress<br>Action In Progress<br>Action In Progress<br>Action In Progress<br>Action In Progress<br>Action In Progress<br>Control In Place<br>Withdrawn<br>Withdrawn<br>Withdrawn |

| Strategic Risk Register   |   |  |  | Portfolio                            | Inherent | Residual | Controls and Actions  |   |
|---|---|--|--|--------------------------------------|----------|----------|---|---|
| Ref & Owner   | Risk Identified   | Potential Consequence  | Last Reviews   | Director or Head of Service          |          |          | Control or Action   | Status  |
| PROC0008<br><br>Vincent Hanly<br><br>Escalated From :- Powys County Council<br><br>Tudalalen 33 | Russian Invasion and Other Market Pressures leading to increased risks of price variations and labour & material shortage caused by rising inflation. | Effect on capital and revenue budget but mainly effecting supplies of materials relating to any contract or project. Unable to deliver statutory and non statutory services which could result in a backlog of work, reputational damaged, quality of buildings and knock-on consequences. Examples of a key consequence: delayed or cancelled housing development reduces capacity to address homelessness and other housing needs, Delays or affordability of delivery of schools transformation etc | <b>13/04/2022</b><br>Qtr 4 21/22 Review Summary: A Ukraine/ Price Volatility Cell has been set up with terms of reference. Proformas to identify pressure has been drafted and to consider effects on budgets. The group will meet fortnightly in the first instance to address any which impact on front line service delivery and to report to EMT/Gold as required<br><b>22/12/2021</b><br>Review Summary: This risk still being monitored and managed where requests for increase being made. Commercial Services is advising services when required to minimise effect and consider company pressures against inflationary indices. The overall effect is minimal but in light of increasing inflation this may then show increases on tendered costs and so will be continually monitored.<br><b>12/10/2021</b><br>Qtr 2 21/22 Review Summary: We are carefully monitoring the potential for prices increases in procurement and have asked (via S151 Officer) that all services notify us of any which are potentially affecting contract prices for any ongoing arrangement above and beyond the terms of the contract and the inflationary indices within. There are some supply issues emerging such as purchase of vehicles and plant (long lead times) and some construction materials (rationed supply) which will need careful monitoring and oversight.<br><br>Prices are increasing within the market for key commodities such as to timber steels concrete and key construction products as well as Fuel/ Food and many other products. Discuss with Section 151 Officer of how these can be approved and linked to current indices so we don't overpay but also reflect increase or avoid effects within budgets (e.g substitution reduce service etc) | Cllr David Thomas<br><br>Jane Thomas | 15       | 12       | <ul style="list-style-type: none"> <li>Develop a Process for approval by S151 officers for minimising effect of Price Increases</li> <li>Material substitution</li> <li>Value engineering</li> <li>Ukraine Cell Set up to report to Gold on consequences and to manage</li> <li>Re-evaluate project timescales</li> </ul> | Action In Progress<br><br>Action In Progress<br><br>Control In Place<br><br>Control In Place<br><br>Withdrawn |



| Strategic Risk Register |                 |                       |  | Portfolio                   | Inherent | Residual | Controls and Actions |        |
|-------------------------|-----------------|-----------------------|--|-----------------------------|----------|----------|----------------------|--------|
| Ref & Owner             | Risk Identified | Potential Consequence | Last Reviews   | Director or Head of Service |          |          | Control or Action    | Status |
| Tudalen 35              |                 |                       | <p><b>12/01/2022</b></p> <p>Qtr 4 21/22 Review Summary:<br/>           The Workforce Futures Strategic Framework is in place and is being implemented.<br/>           The Council's Transforming Education Programme which sets out a ten year strategy is also being implemented.<br/>           The Council has established an apprenticeship programme which is being progressed albeit progress has been adversely impacted to a degree by the COVID19 pandemic<br/>           In Children's Services an enhanced grow our own programme is in place and being implemented for social workers</p> <p>In addition we are widening access to the health and care sector in Powys by / through:</p> <ul style="list-style-type: none"> <li>- the Arwain Employability skills hub project (NPTC delivering employability skills training to a range of groups including staff currently within the health and care system, carers, volunteers and new staff trying to access employment in the sector)</li> <li>- the Kickstart programme (government initiative to provide work experience to 16-24 years through a 6 month fully supported work placement)</li> <li>- Apprenticeships – widening the apprenticeship offer in Social care 5 additional post in this financial year</li> <li>- Access for carers and volunteers to statutory education packages (NHS E-learning) to start a foundation of learning pre-employment</li> <li>- Exploring a health and social care induction framework that provides the foundation skills for Health Care Support Workers coming into the sector (programme aligned to the SCW induction framework and Health clinical induction framework)</li> </ul> |                             |          |          |                      |        |

| Strategic Risk Register |                 |                       |  | Portfolio                   | Inherent | Residual | Controls and Actions |        |
|-------------------------|-----------------|-----------------------|--|-----------------------------|----------|----------|----------------------|--------|
| Ref & Owner             | Risk Identified | Potential Consequence | Last Reviews   | Director or Head of Service |          |          | Control or Action    | Status |
| Tudalen 36              |                 |                       | <p><b>04/10/2021</b></p> <p>2nd Qtr 21/22 Review Summary: The Workforce Futures Strategic Framework is in place and is being implemented. The Council's Transforming Education Programme which sets out a ten year strategy is also being implemented. The Council has established an apprenticeship programme which is being progressed albeit progress has been adversely impacted to a degree by the COVID19 pandemic</p> <p>In Children's Services a grow your own programme is in place and continues to be implemented for social workers</p> <p>In addition we are widening access to the health and care sector in Powys by / through:</p> <ul style="list-style-type: none"> <li>- the Arwain Employability skills hub project (NPTC delivering employability skills training to a range of groups including staff currently within the health and care system, carers, volunteers and new staff trying to access employment in the sector)</li> <li>- the Kickstart programme (government initiative to provide work experience to 16-24 years through a 6 month fully supported work placement)</li> <li>- Apprenticeships – widening the apprenticeship offer in Social care 5 additional post in this financial year</li> <li>- Access for carers and volunteers to statutory education packages (NHS E-learning) to start a foundation of learning pre-employment</li> <li>- Exploring a health and social care induction framework that provides the foundation skills for Health Care Support Workers coming into the sector (programme aligned to the SCW induction framework and Health clinical induction framework)</li> </ul> |                             |          |          |                      |        |

| Strategic Risk Register |                 |                       |  | Portfolio                   | Inherent | Residual | Controls and Actions |        |
|-------------------------|-----------------|-----------------------|--|-----------------------------|----------|----------|----------------------|--------|
| Ref & Owner             | Risk Identified | Potential Consequence | Last Reviews   | Director or Head of Service |          |          | Control or Action    | Status |
| Tudalen 37              |                 |                       | <p><b>02/07/2021</b><br/>           1st Qtr 2021/22 Review Summary: The Workforce Futures Strategic Framework is in place and is being implemented. The Council's Transforming Education Programme which sets out a ten year strategy is also being implemented. The Council has established an apprenticeship programme which is being progressed albeit progress has been adversely impacted to a degree by the COVID19 pandemic. In Children's Services a grow your own programme is in place and continues to be implemented for social workers.</p> <p>.</p> <p>In addition we are widening access to the health and care sector in Powys by / through:</p> <ul style="list-style-type: none"> <li>- the Arwain Employability skills hub project (NPTC delivering employability skills training to a range of groups including staff currently within the health and care system, carers, volunteers and new staff trying to access employment in the sector)</li> <li>- the Kickstart programme (government initiative to provide work experience to 16-24 years through a 6 month fully supported work placement)</li> <li>- Apprenticeships – widening the apprenticeship offer in Social care 5 additional post in this financial year</li> <li>- Access for carers and volunteers to statutory education packages (NHS E-learning) to start a foundation of learning pre-employment</li> <li>- Exploring a health and social care induction framework that provides the foundation skills for Health Care Support Workers coming into the sector (programme aligned to the SCW induction framework and Health clinical induction framework)</li> </ul> |                             |          |          |                      |        |
|                         |                 |                       |  |                             |          |          |                      |        |

Mae'r dudalen hon wedi'i gadael yn wag yn fwiadol



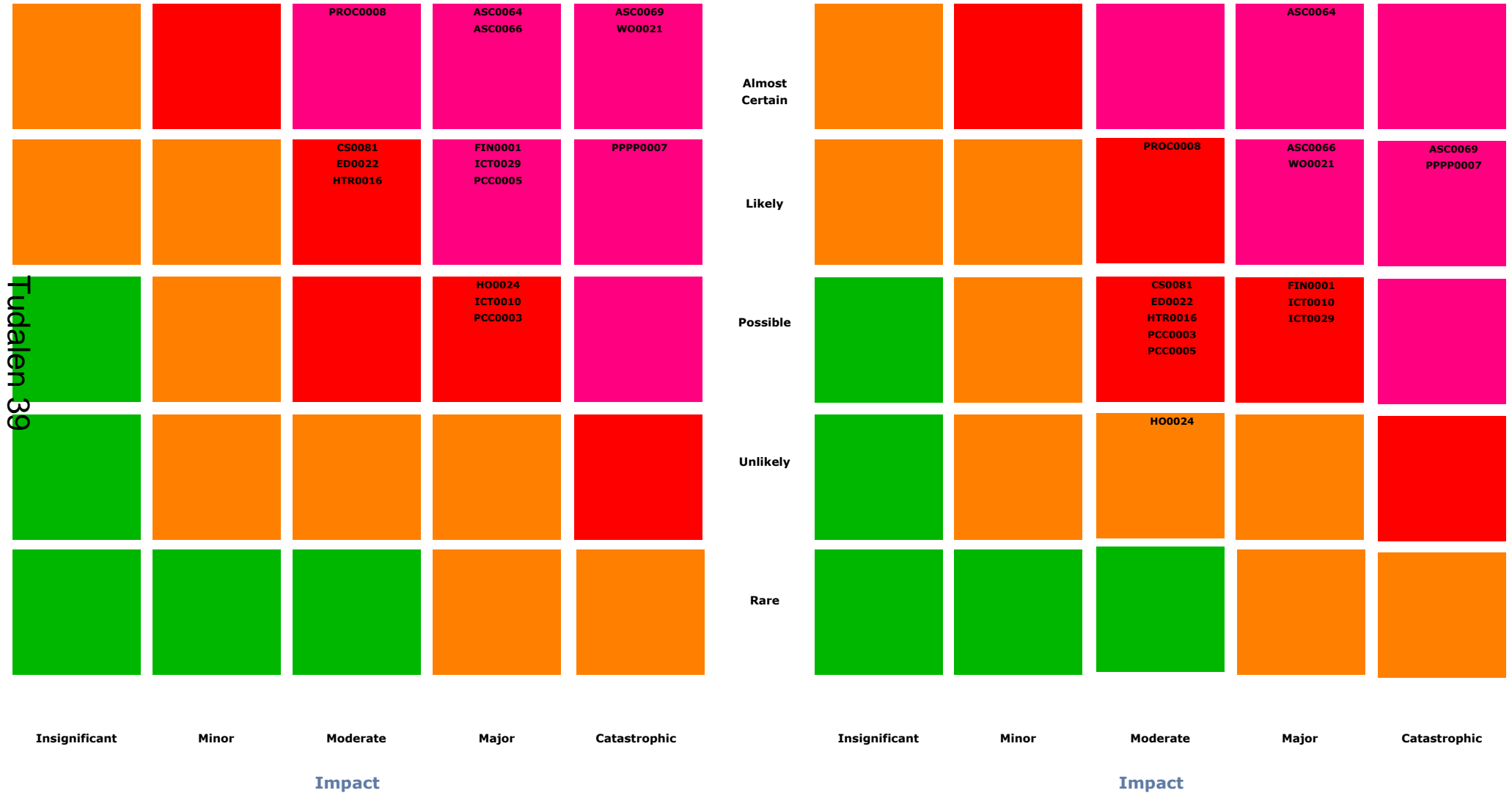
# Heatmap Inherent and Current



Inherent Ratings Summary Heatmap

Residual Ratings Summary Heatmap

Probability



## Detailed Risk Information

Residual and Target Rating Changes since 11/12/2021

| Risk Ref | Risk Identified  | Owner           | Service Area         | Prev Inherent | ->      | Inherent Rating | Prev Residual Rating | ->      | Residual Rating |
|----------|--|-----------------|----------------------|---------------|---------|-----------------|----------------------|---------|-----------------|
| ASC0069  | If there is insufficient capacity to respond to the longer term demand in children 's and adults' services in timely manner  | Jan Coles       | Powys County Council | No Previous   |         | 25              | No Previous          |         | 20              |
| ASC0064  | WCCIS Unreliability - IF the unreliability of WCCIS is not resolved THEN   | Michael Gray    | Powys County Council | 20            | ➔       | 20              | 20                   | ➔       | 20              |
| PPPP0007 | Heart of Wales Property Services (HOWPS) being unable to undertake contracted work in a timely and cost effective manner.  | Gwilym Davies   | Powys County Council | 20            | ➔       | 20              | 20                   | ➔       | 20              |
| WO0021   | The Council is unable to recruit, retain and commission the workforce it requires, in the short term due to increased staff absences and a challenging UK labour market, and in the longer term due to an expected long term decrease in the local working age population  | Paul Bradshaw   | Powys County Council | 25            | ➔       | 25              | 16                   | ➔       | 16              |
| ASC0066  | Risk of social care provider failure. Risk of care homes, domiciliary care providers, supported living providers and others becoming unsustainable for human and financial resource challenges. This is multifactorial with the main reason being the wider impact of the pandemic. The Welsh Government's Hardship Fund, which currently pays for 90% of vacancies in Care Homes has provided supportive mitigation. However, it is being reduced monthly until March 2022 and this will have a significant financial impact upon care providers. There is a risk of harm to residents in having to be moved or having care provider unavailability; financial risk to residents, Council and local economy; risk of reputational damage. | Dylan Owen      | Powys County Council | 20            | ➔       | 20              | 16                   | ➔       | 16              |
| FIN0008  | The Council is unable to deliver a financially sustainable budget over the short and medium term. The continued impact of Covid coupled with the more recent events around rising inflation, energy costs and the situation in Ukraine impacting on supply chains and prices all increase the risk on the Council financial resilience.  | Jane Thomas     | Powys County Council | 16            | ➔       | 16              | 12                   | ➔       | 12              |
| ICT0009  | Cyber Security Threat. Risk of financial loss, disruption or damage to the reputation of Powys County Council from a failure of its information technology systems and or/loss of Data due to a cyber attack or Incident.  | Diane Reynolds  | Powys County Council | 16            | ➔       | 16              | 12                   | ➔       | 12              |
| PROC0008 | Russian Invasion and Other Market Pressures leading to Increased risks of price variations and labour & material shortage caused by rising inflation.  | Vincent Hanly   | Powys County Council | 15            | ➔       | 15              | 12                   | ➔       | 12              |
| ICT0010  | Non compliance with data protection legislation UK General Data Protection Regulations (GDPR) and Data Protection Act (DPA) 2018   | Diane Reynolds  | Powys County Council | 12            | ➔       | 12              | 12                   | ➔       | 12              |
| PCC0005  | The impact to Powys residents, services and Council staff as a result of a COVID-19 (Coronavirus) epidemic   | Nigel Brinn     | Powys County Council | 25            | ➡<br>-9 | 16              | 15                   | ➡<br>-6 | 9               |
| CS0081   | BUDGET: If Children's Services are unable to manage within budget due to:<br><br>- Market sufficiency for children's placements<br>- Reliance on agency social workers<br>- Inflationary costs and management of pressures<br>- Surge in demand due to COVID-19<br>- Ending of grant funding   | Jan Coles       | Powys County Council | 12            | ➔       | 12              | 9                    | ➔       | 9               |
| ED0022   | The council will be unable to manage the schools' budget without ongoing adjustments to the distribution formula and improving financial management. If they are unable to manage the budget, there will be a significant compromise to the quality of education for Powys learners.   | Lynette Lovell  | Powys County Council | 12            | ➔       | 12              | 9                    | ➔       | 9               |
| HTR0016  | Shortage of lorry and bus drivers  | Matthew Perry   | Powys County Council | 15            | ➡<br>-3 | 12              | 15                   | ➡<br>-6 | 9               |
| PCC0003  | The council receives a negative regulatory / inspection report   | Caroline Turner | Powys County Council | 12            | ➔       | 12              | 9                    | ➔       | 9               |

## Detailed Risk Information

Residual and Target Rating Changes since 11/12/2021

| Risk Ref | Risk Identified  | Owner         | Service Area         | Prev Inherent | -> | Inherent Rating | Prev Residual Rating | -> | Residual Rating |
|----------|--|---------------|----------------------|---------------|----|-----------------|----------------------|----|-----------------|
| HO0024   | Failing to meet all applicable statutory requirements providing for the health and safety of the occupants in Powys County Council Housing Stock . | Andy Thompson | Powys County Council | 12            | ➔  | 12              | 6                    | ➔  | 6               |

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### Report Selection Criteria

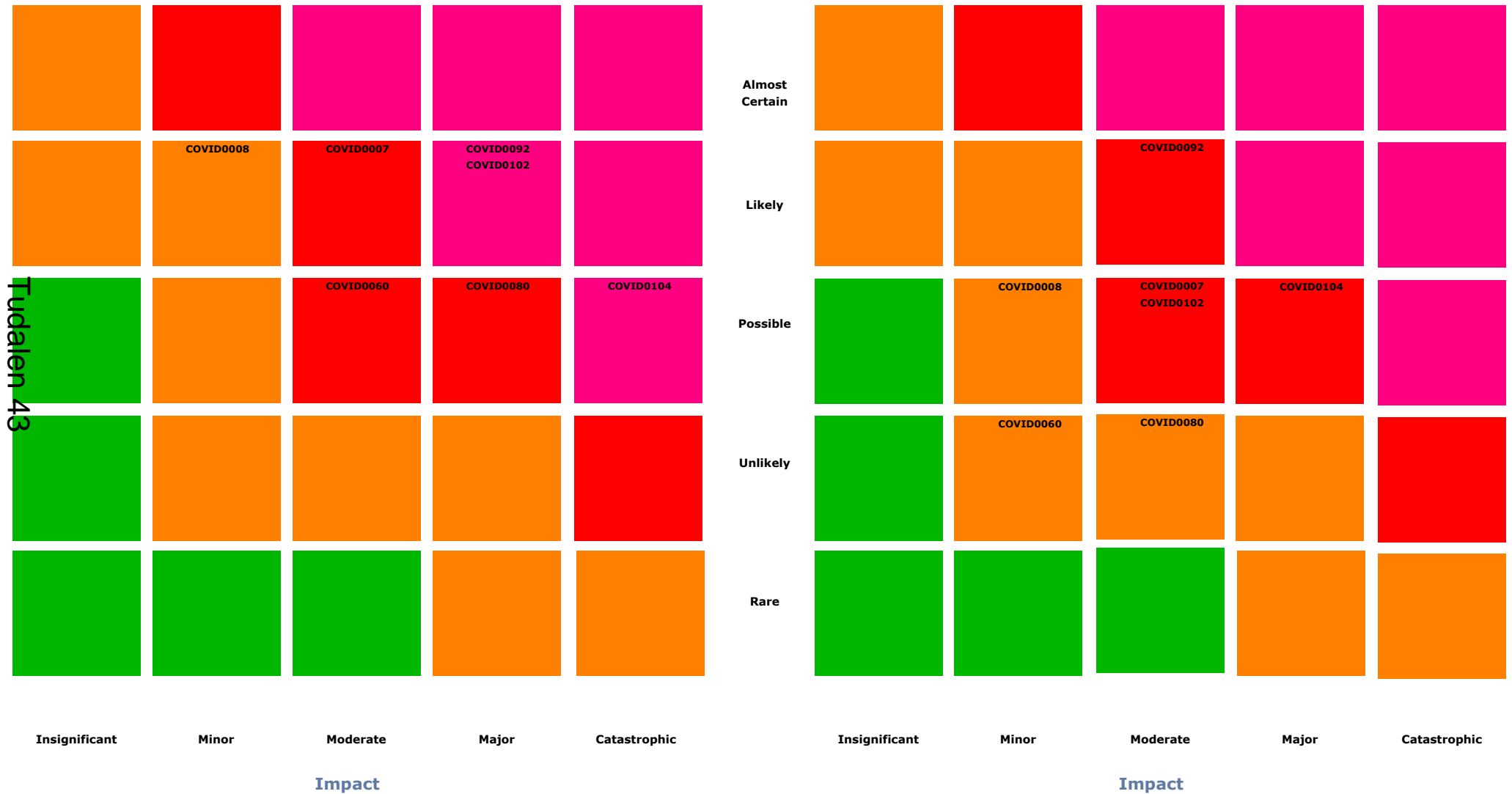
( REP\_RECORD\_CROSSCUT.Business Unit Code = @StrategicBusinessUnitCode AND ( REP\_RECORD\_CROSSCUT.Status Flag <> "WITHDRAWN" ) ) and REP\_RECORD\_CROSSCUT.Record Type=1

Mae'r dudalen hon wedi'i gadael yn wag yn fwiadol

Inherent Ratings Summary Heatmap

Residual Ratings Summary Heatmap

Probability



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## Detailed Risk Information

Residual and Target Rating Changes since 11/12/2021

| Risk Ref  | Risk Identified   | Owner        | Service Area | Prev Inherent Rating | -> | Inherent Rating | Prev Residual Rating | -> | Residual Rating |
|-----------|---|--------------|--------------|----------------------|----|-----------------|----------------------|----|-----------------|
| COVID0092 | Recovery<br><br>Socio-economic challenges given the immediate economic impact and likely recession, including increased unemployment and take-up of universal credit and other benefits   | Nigel Brinn  | COVID-19     | 16                   | →  | 16              | 12                   | →  | 12              |
| COVID0104 | If Covid-19 impacts on Children's Services so that:<br>The service cannot deliver mission critical activities<br>Demand cannot be managed<br>Placement availability is reduced<br>Statutory functions cannot be performed<br>Statutory and regulatory requirements cannot be met<br>There is insufficient staff with suitable qualifications and/or experience<br>Services cannot be delivered within budget<br>Savings cannot be delivered | Jan Coles    | COVID-19     | 15                   | →  | 15              | 12                   | →  | 12              |
| COVID0102 | HOMELESSNESS: Demand and need for - and duties to provide - homelessness and related services continues to expand:<br><br>COVID Homeless measures are being established on a permanent basis as Welsh Government have advised they will be including the additional duties into legislation. The duties will therefore become long term.  | Dafydd Evans | COVID-19     | 16                   | →  | 16              | 9                    | →  | 9               |
| COVID0007 | Response<br><br>LEISURE/SPORT Leisure Contractor significantly affected by COVID-19 situation   | Jenny Ashton | COVID-19     | 12                   | →  | 12              | 9                    | →  | 9               |
| COVID0080 | Response/Recovery<br><br>Inability to continue to provide an effective and efficient Contact Tracing service by PCC / PtHB to prevent the spread of Covid 19  | Nigel Brinn  | COVID-19     | 12                   | →  | 12              | 6                    | →  | 6               |
| COVID0008 | Response<br><br>LEISURE/SPORT As a result of the COVID-19 outbreak, residents and communities become sedentary, participation and activity levels decrease, people's health & well-being deteriorates (physical, mental, social & emotional). Sport & Active Development Team unable to deliver face to face activities, programmes, events, advice (including funding) and schemes   | Jenny Ashton | COVID-19     | 8                    | →  | 8               | 6                    | →  | 6               |
| COVID0060 | Response<br><br>Reduced reputation for the council if pandemic is not managed well  | Nigel Brinn  | COVID-19     | 9                    | →  | 9               | 4                    | →  | 4               |

### Report Selection Criteria

( REP\_RECORD\_CROSSCUT.Business Unit Code = @StrategicBusinessUnitCode AND ( REP\_RECORD\_CROSSCUT.Status Flag <> "WITHDRAWN" ) ) and REP\_RECORD\_CROSSCUT.Record Type=1

**CYNGOR SIR POWYS COUNTY COUNCIL.****GOVERNANCE AND AUDIT COMMITTEE****REPORT AUTHOR: Jane Thomas Head of Financial Services****REPORT TITLE: Corporate Fraud and Error Quarter 1 2022 Report**

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**REPORT FOR: Information & Discussion**

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**1. Purpose**

- 1.1 To provide a quarterly update to the Governance and Audit Committee on current work activities and performance.
- 1.2 To advise Governance and Audit Committee from the Fraud teams work, any systems or process weaknesses of significance.
- 1.3 Seek Governance and Audit Committee's input on the Fraud Team's future work plans.
- 1.4 To provide a response to the recommendations raised in audit work by Audit Wales and SWAP and to advise the Governance and Audit Committee on the progress made against the actions identified.

**2. Fraud and Money Laundering Policies**

- 2.1 The policies set out below were approved in July 2020 and can be found in the HR policies areas of the corporate handbook.
  - Anti-Fraud Policy
  - Anti-Money Laundering Policy
  - Fraud, Sanctions and Prosecutions Policy
- 2.2 The policies have been considered and approved by the Senior Leadership Team and have been communicated across the organisation. Further promotion and awareness raising is planned over the next year.
- 2.3 Fraud awareness training has now been made mandatory for the Council and the training package is now being reviewed to be rolled out across the Council.

### 3. Quarter 1 2022 Activity Report

- 3.1 The fraud and error team undertake a series of proactive review exercises that seek to verify eligibility to reliefs, discounts exemptions and awards across the Council in key areas and identify any that warrant fraud investigation.
- 3.2 The team are currently working on 2 joint working cases with the Dept of Work and Pensions Fraud team on a capital case and a living together case, There are no outcomes as yet.
- 3.3 The Fraud team have 60 investigations in 2022 so far.

At the end of Q1, the figures are:

| Current Status                        | Number | Areas Investigated            | Number |
|---------------------------------------|--------|-------------------------------|--------|
| Current cases ongoing                 | 30     | Employee cases                | 5      |
|                                       |        | Council Tax                   | 3      |
|                                       |        | Council Tax Exemptions        | 3      |
|                                       |        | Council Tax Discounts         | 7      |
|                                       |        | Council Tax Premiums          | 5      |
|                                       |        | Business Rates                | 2      |
|                                       |        | Council Tax Reduction Scheme  | 9      |
|                                       |        | Housing Benefit               | 4      |
| No Further Action                     | 11     | Council Tax Reduction Scheme  | 6      |
|                                       |        | Housing Benefit               | 2      |
|                                       |        | DWP Benefits                  | 3      |
|                                       |        | Council Tax Premiums          | 4      |
|                                       |        | Tenancy                       | 1      |
| Insufficient or no evidence           | 3      | Council Tax Reduction Scheme  | 2      |
|                                       |        | Blue Badge                    | 1      |
| Cases Closed but with Recommendations | 5      | Council Tax Discount          | 1      |
|                                       |        | Discretionary Housing Payment | 1      |
|                                       |        | Employee                      | 3      |
| Closed with no overpayment            | 2      | Small Business rates relief   | 1      |
|                                       |        | Covid Grants                  | 1      |
| Fraud Proven                          | 9      | Council Tax Reduction Scheme  | 2      |
|                                       |        | Council Tax Discount          | 4      |
|                                       |        | Council Tax Premiums          | 3      |
|                                       |        | Housing Benefit               | 1      |

### 4. Gains and Outcomes to the end of Q2 (accumulative 2021/22 figures) are:



| Current Status  | Number | Value    |
|---|--------|----------|
| Prosecutions<br>Administration Penalties<br>Civil Penalties<br>Other Sanctions: -   | 12     | £600     |
| Overpayments Gains: -<br><br>This is the value of recoverable overpayments for Powys Council from the work of the team  |        | £114,189 |
| Income Gains: -<br><br>This is the value of potential income saved or potential revenue gained by Powys Council over the course of 52 weeks from the work of the team |        | £205,964 |

## 5. System and Process Recommendations

No fraud risk management recommendations were made in Q1 following conclusion to the Fraud team's investigation and error work.

## 6. Response to the recommendations raised in audit work by Audit Wales and SWAP and the progress made against the actions identified

6.1 The table below sets out the current actions to address the shortfalls and the timetable to achieve them.

| Action  | Date     | Completed | Notes   | Issue |
|---|----------|-----------|---|-------|
| Net Consent sign off of all the policies for staff and Councillors  |          |           | 2180 staff/councillors have accepted. None refused. 650 left to sign. | 1/3   |
| All policies will now form part Powys HR policies   |          |           |   | 1/3   |
| Work with service areas will be undertaken to have staff who don't sign in via Net Consent to understand the policies and agree to them | Q2<br>22 |           |   | 1/3   |
| Promote amongst staff and Councillors, fraud awareness via structured communications campaign   |          |           |   | 1/3   |

|  |                          |  |  |                  |
|--|--------------------------|--|--|------------------|
| Encourage take up of fraud e-learning module across staff and Councillors  | Q3<br>22                 |  | Work is being done to improve module now it is mandatory and relaunch by Q3  | 6/8              |
| Reintroduce reporting cycle with Governance and Audit Committee which stated purposes  |                          |  |  | 2/12             |
| Offer specific Fraud Training to service teams and Councillors as required   | Q4<br>22                 |  |  | 6/8              |
| Develop regular review meetings with key service teams and stakeholders including Internal Audit   | Q3<br>22                 |  |  | 1/2/5            |
| Create a fraud risk section in the IBP for service teams to consider fraud risks and mitigations   |                          |  | this work started early and has a simple review question in the risk section but will be developed again next year | 1/4/5/7/<br>9/11 |
| Present to SLT around fraud awareness and the anti-fraud Policies roll out   |                          |  |  | 1                |
| Develop an intranet to notify all of fraud risk alerts from central agencies   |                          |  |  | 1                |
| Internal Audit to undertake fraud risk assessment for Powys  |                          |  |  | 4/5/7/<br>9/11   |
| From the Internal Audit fraud risk assessment, this may highlight further fraud risk assessment and mitigation work to be done at a service area level | Q2<br>22                 |  |  | 4/5/7/<br>9/11   |
| Align fraud resource to any issues identified in the Powys fraud risk assessment or the service area fraud risk assessment                             | Q2<br>22                 |  |  | 4/5/7/9          |
| Following the fraud risk assessments, develop risk registers and consider if a fraud risk plan for services and strategy needed.                       | Q2<br>22<br><br>Q3<br>22 |  |  | 4/5/7/<br>9/11   |

|  |               |       |  |            |
|--|---------------|-------|--|------------|
| Introduce new Investigations Panel to ensure: -<br><br>Appropriate route of new investigations<br>Support of cases during investigation<br>Discharge of prosecution or sanction at the end of the investigation<br>Build Intel for risk for S151 |               |       |  | 2          |
| Build in key competency for Powys managers training for Financial Services around fraud awareness and ability to review systems and procedures and new service modules   | Q4 22         |       |  | 1/5/6/8    |
| Where appropriate publish in the media, cases investigated that have been through a fraud prosecution process  |               |       |  | 1          |
| Review the external website to ensure its clear how to report fraud to the Council   | Q4            | Q4 22 |  | 1          |
| Procure and use Fraud Hub software to create better opportunities for data matching and managing fraud risks   | Q2 22 & Q3 22 |       | Implemented and now running new and regular data sets for PCC. Will then roll out new areas not currently included | 5/7/9      |
| Once other fraud risk assessment actions above are complete, incorporate fraud and corruption risks into corporate risk management and intelligence process for S151 Officer review  | Q4 22         |       |  | 4/5/7/9/11 |
| Review Portfolio Holder Member that should be responsible for counter-fraud.   |               |       | The PFH for Finance is to be the member responsible for counter fraud  | 1          |
| Review Whistleblowing Policy and ensure it has the correct contact details and is then made available to   | Q2 22         |       |  | 10         |

|   |            |  |  |                  |
|---|------------|--|--|------------------|
| key stakeholders as appropriate   |            |  |  |                  |
| Update staff and Member codes of conduct to include direct anti-fraud references            | Q2<br>22   |  |  | 10               |
| Implement a process for vetting candidates in respect of fraud and financial fraud risk     | Q3<br>22   |  |  | 10               |
| Report to Members on declarations of interest and gifts and hospitality                     | Q4<br>22   |  |  | 10               |
| Ensure relevant strategies and policies are subject to required ongoing scrutiny and review | Q4<br>2022 |  |  | 1/3/4/7/<br>9/11 |

|                     |  |
|---------------------|--|
| Contact Officers:   | Yvette Kottaun & David Morris                            |
| Email:              | david.morris@powys.gov.uk<br>yvette.kottaun@powys.gov.uk |
| Head of Service:    | Jane Thomas  |
| Corporate Director: |  |

## Appendix 1 - Wales Audit Office Report and Internal Audit Report Issues

| Powys Issues to resolve   | Audit Wales Report Issue           |
|---|------------------------------------|
| Senior management indicated that that the Council demonstrates a commitment to counter-fraud and has a zero-tolerance to fraud but there was little evidence to confirm that this message is actively promoted across the Council on an on-going basis  | 1                                  |
| The approach to counter fraud work and activity was uncoordinated and there was a lack of clarity in terms of the roles and responsibilities of staff involved in Counter Fraud work (e.g., Internal Audit & Income & Awards)   | 2                                  |
| At the time of undertaking the work, key policies to support effective counter fraud arrangements were either out of date or could not be located. A number of these have since been updated (e.g. Anti-Fraud Policy, Anti Money Laundering Policy and Fraud Prosecutions and Sanctions Policy) | 3                                  |
| The Council did not have an appropriate fraud response plan in place  | 4                                  |
| The Integrated Business Plans completed by services / directorates did not consistently consider any risk assessment on the potential for fraud to impact on the delivery of the service or cost of providing the service   | 5                                  |
| The extent of any counter-fraud training undertaken across the Council has been very limited  | 6                                  |
|   | <b>Internal Audit Report Issue</b> |
| There is no agreed Anti-Fraud Strategy or Fraud Response Plan.  | 7                                  |
| There has been no recent training delivered in relation to anti-fraud and corruption.<br><br>Fraud training is not mandatory and there is little evidence that anti-fraud awareness is promoted across the Council.   | 8                                  |
| The Council has not yet completed a formal assessment in relation to fraud and corruption risks.  | 9                                  |
| The Whistleblowing Policy contact details are out of date. The Officer and Member Code of Conduct documents do not specifically include reference to fraud.   | 10                                 |
| Fraud risk is not specifically reviewed by Senior Management and Members.   | 11                                 |
| The programme of counter-fraud work was not provided and there is no evidence that this is agreed, and progress is monitored by Audit Committee.  | 12                                 |



## CYNGOR SIR POWYS COUNTY COUNCIL.

## AUDIT COMMITTEE

24<sup>th</sup> June 2022

## CABINET EXECUTIVE

5<sup>th</sup> July 2022

**REPORT AUTHOR:** County Councillor David Thomas  
Portfolio Holder for Finance and Corporate  
Transformation

**REPORT TITLE:** Treasury Management Quarter 4 Report and Annual  
Review

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**REPORT FOR:** Information

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## 1 Purpose

- 1.1 CIPFA's 2009 Treasury Management Bulletin suggested:  
'In order to enshrine best practice, it is suggested that authorities report formally on treasury management activities at least twice a year and preferably quarterly.'

The CIPFA Code of Practice on Treasury Management emphasises a number of key areas including the following:

xi. Treasury management performance and policy setting should be subject to scrutiny prior to implementation.

- 1.2 In line with the above, this report is providing information on the activities for the quarter ending 31<sup>st</sup> December 2021.

## 2 Background

- 2.1 The Treasury Management Strategy approved by Full Council on 25<sup>th</sup> February 2021 can be found here.

<https://powys.moderngov.co.uk/documents/s57662/Appendix%20F%20Capital%20Strategy%20and%20Treasury%20Management%20Strategy.pdf>

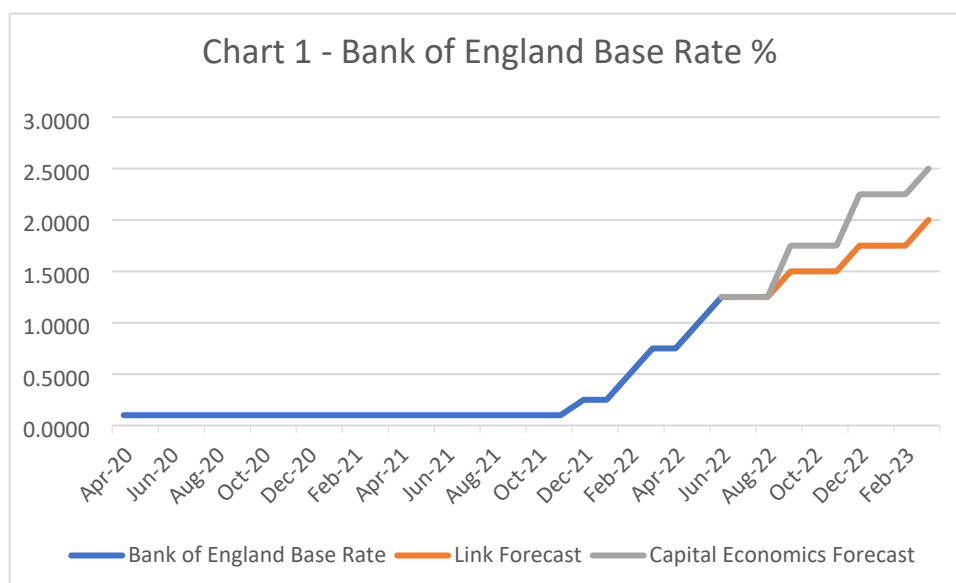
- 2.2 The Authority's investment priorities within the Strategy are.

- (a) the security of capital and
- (b) the liquidity of its investments.

- 2.3 The Authority aims to achieve the optimum return on its investments commensurate with proper levels of security and liquidity. The risk appetite has been low in order to give priority to security of investments.
- 2.4 With interest rates for investments remaining significantly lower than borrowing rates, the use of cash reserves as opposed to borrowing is prudent and cost-effective.

### 3 Advice

#### 3.1 Investments



- 3.2 The chart above shows how the Bank of England base rate has changed over the last two years and the forecast from Link and Capital Economics to the end of 2022/23 (the forecasts were provided by the Council's advisors on the 20<sup>th</sup> May 2022).
- 3.3 Short-term money market investment rates have continued to increase following the two increases to the Bank Rate in the last quarter of 2021/22. This has increased the interest rate on the deposit account with the councils' main bankers from 0.16% to 0.66 at the end of the year. However, given the surplus of cash held by other local authorities' investment returns on inter-authority lending are expected to remain low.
- 3.4 When looking at temporary investing, the Treasury team consider the bank fee to set up the arrangement, because of this cost some investments are not cost effective for very short periods of time. However, the Authority does not have sufficient certainty around its cashflow to lend for longer periods where the return is higher.
- 3.5 The Welsh Government repayable funding the council received in March 2021 towards the Global Centre of Rail Excellence (GCRE) is currently



being held in the Council's deposit accounts until it is required for the project. This has generated £13k of interest which, under the terms of the agreement, this interest must be used towards this scheme and is not available for the Council to use.

3.6 The Authority had no other investments on 31<sup>st</sup> March 2022. The total interest received during the year was £38k.

### 3.7 Credit Rating Changes

3.8 There have been no credit rating changes relevant to this Authority's position during the last quarter.

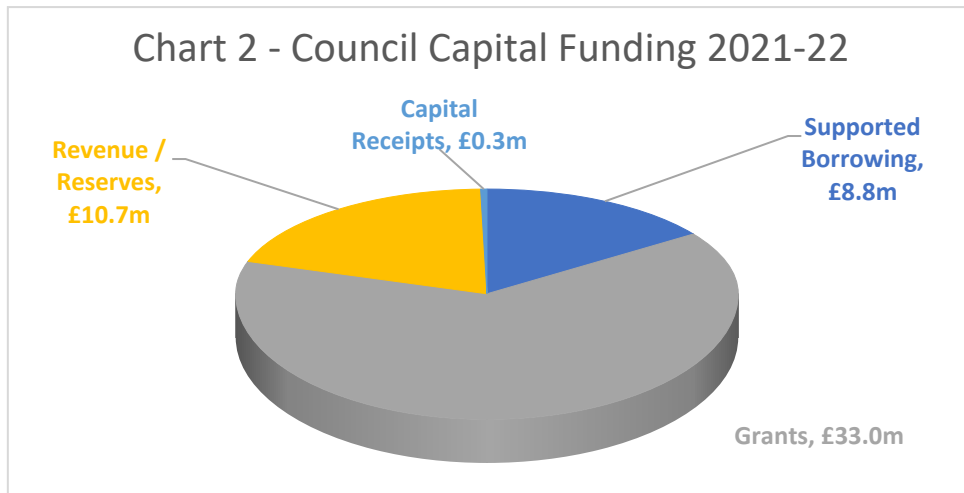
### 3.9 The Authority's Capital Position

3.10 The council approved the 2021 to 2031 Treasury Management and Capital Strategy on the 25<sup>th</sup> of February 2021. This included a Capital Programme for 2021/22 totalling £101.53 million.

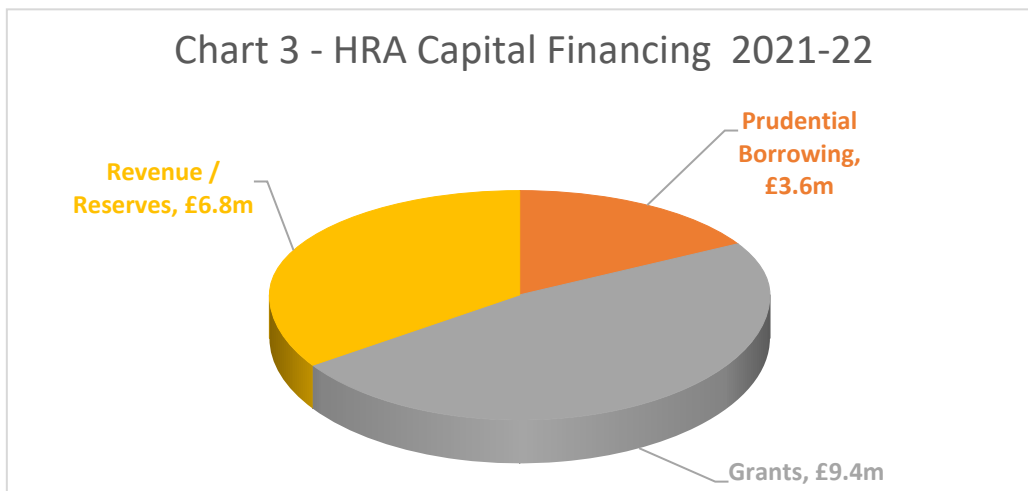
3.11 The table below shows a summary of 2021/22 capital expenditure,

| <b>Service Area</b>                      | <b>2021/22<br/>£'m</b> |
|--|------------------------|
| Schools                                  | £12.929m               |
| Social Care                              | £1.871m                |
| Highways, Transport & Recycling          | £21.310m               |
| Leisure & Recreation                     | £2.292m                |
| Housing & Community Development          | £63418m                |
| Property, Planning and Public Protection | £1.888m                |
| Economy & Digital                        | £6.104m                |
| <b>Sub Total</b>                         | <b>£52.812m</b>        |
| Housing Revenue Account                  | £19.783m               |
| <b>Total</b>                             | <b>£72.595m</b>        |

3.12 Chart 2 below sets out how the Council funded element of the capital programme is funded, 17% will be funded through borrowing, the interest cost for this is charged to the revenue account.



3.13 Chart 3 below sets out how the Housing Revenue Account (HRA) funded element of the capital programme is funded, 18% will be funded through borrowing, the interest cost for this is charged to the HRA revenue account.



3.14 The Council's underlying need to borrow for capital expenditure is termed the Capital Financing Requirement (CFR). This figure is a gauge of the Council's indebtedness. It represents the current year's unfinanced capital expenditure and prior years' net or unfinanced capital expenditure which has not yet been paid for by revenue or other resources.

3.15 Part of the Council's treasury activities is to address the funding requirements for this borrowing need. Depending on the capital expenditure programme, the finance team organises the Council's cash position to ensure that sufficient cash is available to meet the capital plans and cash flow requirements. This may be sourced through external borrowing or utilising temporary cash resources within the Council.

3.16 Net external borrowing (borrowings less investments) should not, except in the short term, exceed the total of CFR in the preceding year plus the

estimates of any additional CFR for the current year and next two financial years. This allows some flexibility for limited early borrowing for future years.

### 3.17 Capital Financing Requirement (CFR)

| £'m                           | 2020/21 | 2021/22 |
|-------------------------------|---------|---------|
| Original Estimates 25/02/2021 | 422.77  | 468.58  |
| Quarter 1 estimate            | 397.10  | 436.96  |
| Quarter 2 estimate            | 397.10  | 431.17  |
| Quarter 3 estimate            | 397.10  | 419.11  |
| Actual                        | 397.10  | 405.21  |

3.18 The budget reprofiling into future financial years has reduced the CFR as shown in the above table. As outlined in the amendment of the 2022/23 Budget approved by Council on the 3<sup>rd</sup> March 2022, the additional funds provided by Welsh Government, Capital (£3.6m) and Revenue (£2.3m), together with the projected underspend on MRP for 2021/22 (£1.5m) has been used to fund existing Capital schemes reducing the CFR.

### 3.19 Borrowing / Re-scheduling

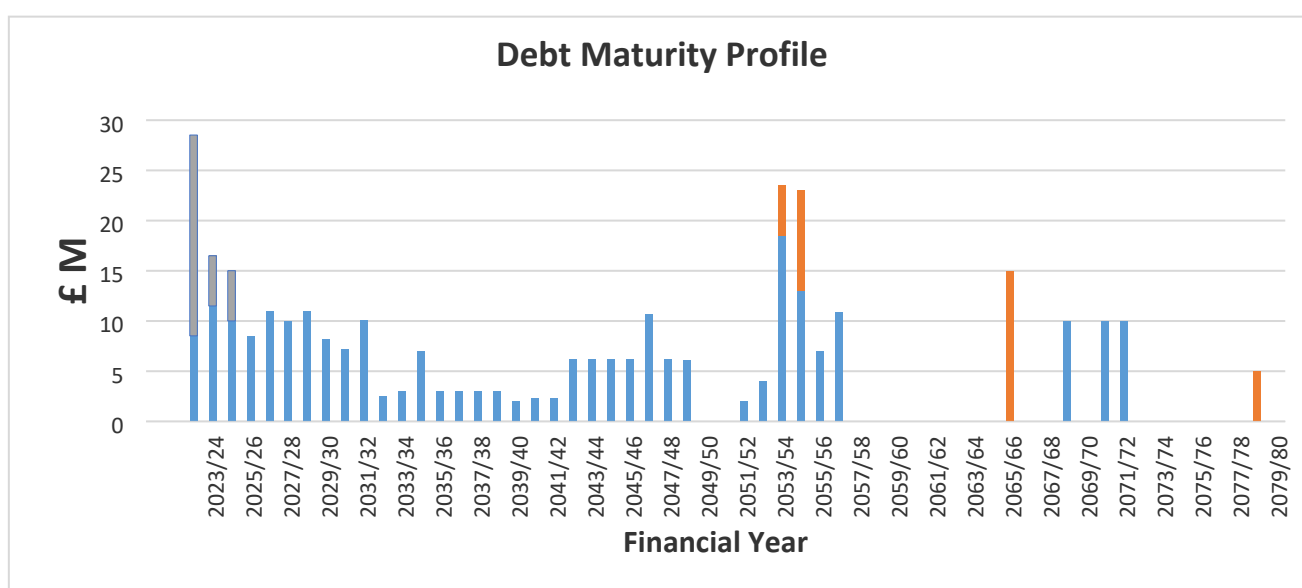
3.20 Effective management of the Authority's debt is essential to ensure that the impact of interest payable is minimised against our revenue accounts whilst maintaining prudent borrowing policies.

3.21 A prohibition is still in place to deny access to borrowing from the PWLB for any local authority which had purchase of assets for yield in its three year capital programme. There are currently no schemes for yield in the Capital Programme. With the significant amounts of borrowing in the future Capital Programme, the inability to access PWLB borrowing will need to be a major consideration for any future purchases of assets for yield. The additional income these assets generate must be sufficient to cover the increased borrowing costs, as borrowing sources other than the PWLB are likely to be more expensive.

3.22 The following table outlines the councils borrowing at the 31<sup>st</sup> March. When this is compared to the CFR figure for 31<sup>st</sup> March 2022, the Authority being under borrowed by £33.96 million. Using cash reserves as opposed to borrowing has been a prudent and cost-effective approach over the last few years. However, members will be aware that internal borrowing is only a temporary situation and officers have advised that, based on capital estimates, it will be necessary for the Authority to borrow at stages over the next few years.

| £'m                       | 2020/21       | 2021/22       |
|---------------------------|---------------|---------------|
| PWLB                      | 238.19        | 260.64        |
| Market Loans              | 35.00         | 35.00         |
| Inter Authority Borrowing | 50.00         | 30.00         |
| GCRE Repayable Funding    | 33.00         | 33.00         |
| Zero % Loans              | 3.34          | 3.73          |
| <b>Sub Total</b>          | <b>359.53</b> | <b>362.37</b> |
| Celtic Energy S106        | 19.50         | 8.87          |
| <b>Total</b>              | <b>379.03</b> | <b>371.25</b> |

### 3.23 Debt Maturity Profile as at 31st March 2022.



**Key** Blue = PWLB; Grey = Inter Authority Borrowing; Orange = Market Loans

3.24 No external borrowing was required during the last quarter of 2021/22.

3.25 A total of £7.5 million PWLB and £30 million of borrowing from other local authorities and has been repaid during the year. During the year £30 million of borrowing was sourced from the PWLB with a further £10 million sourced from other local authorities.

3.26 The staged repayment of the Nant Helen section 106 deposit is continuing as the backfilling works on the site progress, this is shown in the earlier table. This is also reducing the cash position of the authority; this repayment will reduce the amount the council is under borrowed.

3.27 With the changes to the MRP policy and the delayed requirement to borrow, the revenue budget set aside to cover these costs has been underutilised in this financial year, however as demonstrated in the tables later in the report, these costs are likely to increase year on year.

### 3.28 PWLB Loans Rescheduling

3.29 Debt rescheduling opportunities have been very limited in the current economic climate and following the various increases in the margins added to gilt yields which have impacted PWLB new borrowing rates since October 2010. No debt rescheduling has therefore been undertaken to date in the current financial year.

### 3.30 Financing Costs to Net Revenue Stream

3.31 This indicator identifies the trend in the cost of capital, (borrowing and other long term obligation costs net of investment income), against the Councils net revenue budget (net revenue stream). The estimates of financing costs include current commitments and the proposals in the capital programme.

| £'m   | 2021/22<br>Estimate | 2022/23<br>Estimate | 2023/24<br>Estimate |
|---|---------------------|---------------------|---------------------|
| <b>From the approved Treasury Management and Capital Strategy 2021/22</b> |                     |                     |                     |
| Financing Costs   | 13.59               | 16.55               | 17.61               |
| Net Revenue Stream  | 279.81              | 281.26              | 282.17              |
| %   | 4.8%                | 5.9%                | 6.2%                |
| <b>Quarter 1 estimates (before any over provision)</b>                    |                     |                     |                     |
| Financing Costs   | 11.14               | 13.09               | 14.35               |
| Net Revenue Stream  | 279.81              | 281.26              | 282.17              |
| %   | 4.0%                | 4.7%                | 5.1%                |
| <b>Quarter 2 estimates (before any over provision)</b>                    |                     |                     |                     |
| Financing Costs   | 10.70               | 11.73               | 12.89               |
| Net Revenue Stream  | 279.81              | 281.26              | 282.17              |
| %   | 3.8%                | 4.2%                | 4.6%                |
| <b>Quarter 3 estimates (before any over provision)</b>                    |                     |                     |                     |
| Financing Costs   | 10.85               | 11.29               | 12.17               |
| Net Revenue Stream  | 279.81              | 302.33              | 314.29              |
| %   | 3.9%                | 3.7%                | 3.9%                |
| <b>Actual Position</b>  |                     |                     |                     |
| Financing Costs   | 10.89               | TBC                 |                     |
| Net Revenue Stream  | 279.81              |                     |                     |
| %   | 3.9%                |                     |                     |

3.32 The table above shows the capital financing costs incurred in 2021/22 and the change between those disclosed in the Treasury Management and Capital Strategy included as part of the 2021/22 Budget report.

3.33 The decrease has been caused by three factors.

1. The updated Minimum Revenue Policy (MRP) approved by Council in March 2021 has realigned these costs more equally across the life of the assets involved.
2. The reduced borrowing requirement to support the capital programme in 2020/21 and future years. This has been the result of reprofiling of budgets into future years and funding from Welsh Government being made available earlier than anticipated. This has allowed the council to defer the date that it expected to take out additional borrowing, reducing the current interest costs, however this borrowing will still be required in the future.
3. As outlined in the amendment of the 2022/23 Budget approved by Council on the 3rd March 2022, the additional funds provided by Welsh Government, Capital (£3.6m) and Revenue (£2.3m), together with the projected underspend on MRP for 2021/22 (£1.5m) has been used to fund existing Capital schemes.

### 3.34 Prudential Indicators

3.35 All Treasury Management Prudential Indicators were complied with in the quarter ending 31<sup>st</sup> March 2022.

### 3.36 Economic Background and Forecasts

3.37 The forecast of interest rates by the Authority's advisor at the 31<sup>st</sup> March 2022 are shown below, an increase in the rates is expected over the next few years which will increase the cost of borrowing.

| Link Group Interest Rate View |        | 7.2.22 |        |        |        |        |        |        |        |        |        |        |        |
|-------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|                               | Mar-22 | Jun-22 | Sep-22 | Dec-22 | Mar-23 | Jun-23 | Sep-23 | Dec-23 | Mar-24 | Jun-24 | Sep-24 | Dec-24 | Mar-25 |
| BANK RATE                     | 0.75   | 1.00   | 1.00   | 1.25   | 1.25   | 1.25   | 1.25   | 1.25   | 1.25   | 1.25   | 1.25   | 1.25   | 1.25   |
| 3 month av. earnings          | 0.80   | 1.00   | 1.00   | 1.20   | 1.20   | 1.20   | 1.20   | 1.20   | 1.20   | 1.20   | 1.20   | 1.20   | 1.20   |
| 6 month av. earnings          | 1.00   | 1.10   | 1.20   | 1.30   | 1.30   | 1.30   | 1.30   | 1.30   | 1.30   | 1.30   | 1.30   | 1.30   | 1.30   |
| 12 month av. earnings         | 1.40   | 1.50   | 1.60   | 1.70   | 1.70   | 1.60   | 1.60   | 1.50   | 1.40   | 1.40   | 1.40   | 1.40   | 1.40   |
| 5 yr PWLB                     | 2.20   | 2.30   | 2.30   | 2.30   | 2.30   | 2.30   | 2.30   | 2.30   | 2.30   | 2.30   | 2.30   | 2.30   | 2.30   |
| 10 yr PWLB                    | 2.30   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   |
| 25 yr PWLB                    | 2.40   | 2.50   | 2.50   | 2.60   | 2.60   | 2.60   | 2.60   | 2.60   | 2.60   | 2.60   | 2.60   | 2.60   | 2.60   |
| 50 yr PWLB                    | 2.20   | 2.30   | 2.30   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   |

3.38 The economic background provided by our treasury advisers; Link Group at the 31<sup>st</sup> March 2022 is attached at Appendix A.

### 3.39 VAT

3.40 The Technical Section of Finance act as the authority's VAT section. VAT can pose a risk to the authority hence this report includes VAT information.

3.41 The monthly VAT returns were submitted within the required deadlines during this quarter.

3.42 Key Performance Indicators - The VAT KPI's for 2021/22 are attached at Appendix B.

**4. Resource Implications**

a. N/A

**5. Legal implications**

5.1 N/A

**6. Data Protection**

6.1 N/A

**7. Comment from local member(s)**

7.1 N/A

**8. Impact Assessment**

8.1 N/A

**9. Recommendation**

9.1 This report has been provided for information and there are no decisions required. It is recommended that this report be accepted.

|                  |                              |
|------------------|------------------------------|
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## Appendix A

Economics update, provided by Link.

Note:

**This was produced by Link in the April 2022 as a review of January to March 2022. Since this was drafted unprecedented global factors are having significant impacts on all areas of the economy.**

The first quarter of 2022 saw:

- A 0.8% m/m rise in GDP in January more than reverse December's Omicron-induced 0.2% m/m fall;
- Signs that the economy has been resilient to the war in Ukraine so far;
- A further rise in CPI inflation to a new 30-year high of 6.2% in February;
- A fall in the unemployment rate to 3.9% and a diminished supply of workers fuelling faster wage growth;
- Bank Rate rising by 50bps, taking Bank Rate to the pre-virus and post-Global Financial Crisis high of 0.75%;
- The war in Ukraine contribute to financial conditions being as tight as after the Brexit vote in 2016.

**The UK economy got off to a good start in Q1, growing by 0.8% m/m in January.** That more than reversed the 0.2% m/m fall in December triggered by the Omicron wave. It took GDP 0.8% above the pre-virus February 2020 level.

**The survey data suggest that the economy continued to rebound swiftly in February.** The S&P Global/CIPS all-sector Purchasing Managers Index rose from 54.4 in January to an eight-month high of 59.8 in February, suggesting near-term annualised growth in the region of 5%. The economy has proven resilient to the effects of the war in Ukraine so far but whether it can ride out the upcoming cost-of-living squeeze is a matter of conjecture.

**In Q4, all the solid 1.3% q/q rise in nominal household disposable income was wiped out by a 1.4% q/q rise in consumer prices.** That meant that real household incomes fell by 0.1% q/q, the third fall in a row. And the GfK measure of consumer confidence has now fallen for four consecutive months, reaching a 17-month low in March.

**With inflation set to keep rising, households are in for a prolonged period of negative real wage growth.** The surge in CPI inflation to a new 30-year high of 6.2% in February means that it is now more than three times the Bank of England's 2% target. The rise in core inflation



(excluding energy, food and alcohol) from 4.4% in January to 5.2% in February also left it at a 30-year high. A 1.0% m/m price rise this February meant that food and drink inflation rose from 4.3% to 5.1%. That was the highest rate since September 2011.

**CPI inflation is expected to peak at around 8.3% in April and will stay above 7.0% for most of 2022 and above 3.0% for most of 2023.** The scheduled 54% rise in utility prices on 1<sup>st</sup> April will add an extra 1.4ppts to CPI inflation in April. And the surge in agricultural commodity prices triggered by the war in Ukraine means that food price inflation is expected to soon climb above 6%.

**The Chancellor announced some support for households in his Spring Fiscal Statement in March, in the form of tax cuts.** Despite the downward revision to the Office for Budget Responsibility's (OBR) real GDP growth forecast for this year (from 6.0% to 3.8%) and for next year (from 2.1% to 1.8%), the OBR's public finances forecasts still improved and gave the Chancellor a windfall of about £20bn. Nevertheless, the £9.2bn (0.4% of GDP) package for 2022/23, or £18.2bn (0.8% of GDP) if the support measures announced in February are included, will help to offset about half the blow to household finances from higher energy and food bills.

**Households are drawing on their estimated £161bn of excess savings to offset lower real incomes.** The household saving rate dropped from 7.5% in Q3 to 6.8% in Q4. And the £4.0bn rise in cash sitting in households' bank accounts in February, which was smaller than the 2019 average rise of £4.6bn, suggests that households have stopped adding to their excess savings and have begun to reduce them.

**Meanwhile, the tight labour market will fuel the Bank of England's fears that high inflation is feeding through into a rise in wage growth that will feed back into inflation.** The unemployment rate fell from 4.1% in December to 3.9% in January. That is only just above the pre-virus rate of 3.8%.

**Job vacancies increased to a new record high of 1.3 million in February and maintained the upward pressure on wage growth.** The 3myy rate of average earnings growth rose from 4.6% in December to 4.8% in January. And earnings excluding bonuses rose by another strong 0.4% m/m, which lifted its 3myy rate from 3.7% to 3.8%.

**Meanwhile, the lasting financial market effects from the war in Ukraine so far appear to be higher commodity prices, higher interest rate expectations and wider corporate bond spreads.** UK financial conditions have tightened to levels similar to those seen after the Brexit referendum in 2016.

**Gilt yields have risen back above their pre-war levels, driven largely by an increase in breakeven inflation rates.**

## MPC meetings 4<sup>th</sup> February and 17<sup>th</sup> March 2022

- 4 After the Bank of England became the first major western central bank to put interest rates up in this upswing in December, it has quickly followed up its first 0.15% rise by a further two 0.25% rises to 0.75%, in what is very likely to be a series of increases during 2022.
- 5 The Monetary Policy Committee voted by a majority of 5-4 to increase Bank Rate by 25bps to 0.5% on 4<sup>th</sup> February, with the minority preferring to increase Bank Rate by 50bps to 0.75%. The Committee also voted unanimously for the following: -
  - a. to reduce the £875n stock of UK government bond purchases, financed by the issuance of central bank reserves, by ceasing to reinvest maturing assets.
  - b. to begin to reduce the £20bn stock of sterling non-financial investment-grade corporate bond purchases by ceasing to reinvest maturing assets and by a programme of corporate bond sales to be completed no earlier than towards the end of 2023.
- 6 The Bank again sharply increased its forecast for inflation – to now reach a peak of 7.25% in April, well above its 2% target.
- 7 The Bank estimated that UK GDP rose by 1.1% in quarter 4 of 2021 but, because of the effect of Omicron, GDP would be flat in quarter 1, but with the economy recovering during February and March. Due to the hit to households' real incomes from higher inflation, it revised down its GDP growth forecast for 2022 from 3.75% to 3.25%.
- 8 The Bank is concerned at how tight the labour market is with vacancies at near record levels and a general shortage of workers - who are in a very favourable position to increase earnings by changing job.
- 9 By the time the MPC met in March, the Russian invasion of Ukraine was well established. Serious supply side shocks impacting energy and food stuffs, as well as impediments to global trade, had persuaded MPC members, by a majority of 8-1, to increase Bank Rate to 0.75% but caution as to the extent of further increases was emphasised. One member of the MPC wanted rates to stay on hold at 0.5%.
- 10 The CPI measure of inflation is now expected to exceed 8% in Q1 2022/23, and despite measures announced by the Chancellor in his Spring Fiscal Statement to try to reduce the impact of the cost-of-living squeeze on households by reducing fuel duty by 5p a litre and increasing the threshold for employees paying National Insurance by £3,000 from July, we are still about to see the biggest squeeze on households' living standards for over 50 years.
- 11 **The MPC's forward guidance on its intended monetary policy** on raising Bank Rate versus selling (quantitative tightening) holdings of bonds is as follows: -
  - a. Raising Bank Rate as "the active instrument in most circumstances".

- b. After Bank Rate hit 0.50% to start reducing its gilt/bond holdings and to stop reinvesting maturing gilts.

## Interest rate forecasts

The Council has appointed Link Group as its treasury advisor and part of their service is to assist the Council to formulate a view on interest rates. The PWLB rate forecasts below are based on the Certainty Rate (the standard rate minus 20 bps) which has been accessible to most authorities since 1<sup>st</sup> November 2012.

The latest forecast on 4<sup>th</sup> February is compared below to the last forecast (20<sup>th</sup> December) in the previous quarter. A comparison of these forecasts shows that PWLB rates have increased generally and show a speed up in the rate of increase in Bank Rate as inflation is now posing a greater risk. The increase in PWLB rates reflects a broad sell-off in sovereign bonds internationally as inflation concerns abound. To that end, the MPC has tightened short-term interest rates with a view to trying to slow the economy sufficiently to keep the secondary effects of inflation – as measured by wage rises – under control, but without pushing the economy into recession. A difficult juggling act at the best of times, and now against a backdrop of the Russian invasion of Ukraine.

| Link Group Interest Rate View 7.2.22 |        |        |        |        |        |        |        |        |        |        |        |        |        |  |
|--------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--|
|                                      | Mar-22 | Jun-22 | Sep-22 | Dec-22 | Mar-23 | Jun-23 | Sep-23 | Dec-23 | Mar-24 | Jun-24 | Sep-24 | Dec-24 | Mar-25 |  |
| <b>BANK RATE</b>                     | 0.75   | 1.00   | 1.00   | 1.25   | 1.25   | 1.25   | 1.25   | 1.25   | 1.25   | 1.25   | 1.25   | 1.25   | 1.25   |  |
| 3 month av. earnings                 | 0.80   | 1.00   | 1.00   | 1.20   | 1.20   | 1.20   | 1.20   | 1.20   | 1.20   | 1.20   | 1.20   | 1.20   | 1.20   |  |
| 6 month av. earnings                 | 1.00   | 1.10   | 1.20   | 1.30   | 1.30   | 1.30   | 1.30   | 1.30   | 1.30   | 1.30   | 1.30   | 1.30   | 1.30   |  |
| 12 month av. earnings                | 1.40   | 1.50   | 1.60   | 1.70   | 1.70   | 1.60   | 1.60   | 1.50   | 1.40   | 1.40   | 1.40   | 1.40   | 1.40   |  |
| 5 yr PWLB                            | 2.20   | 2.30   | 2.30   | 2.30   | 2.30   | 2.30   | 2.30   | 2.30   | 2.30   | 2.30   | 2.30   | 2.30   | 2.30   |  |
| 10 yr PWLB                           | 2.30   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   |  |
| 25 yr PWLB                           | 2.40   | 2.50   | 2.50   | 2.60   | 2.60   | 2.60   | 2.60   | 2.60   | 2.60   | 2.60   | 2.60   | 2.60   | 2.60   |  |
| 50 yr PWLB                           | 2.20   | 2.30   | 2.30   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   | 2.40   |  |

| Link Group Interest Rate View 20.12.21 |        |        |        |        |        |        |        |        |        |        |        |        |        |        |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|  | Dec-21 | Mar-22 | Jun-22 | Sep-22 | Dec-22 | Mar-23 | Jun-23 | Sep-23 | Dec-23 | Mar-24 | Jun-24 | Sep-24 | Dec-24 | Mar-25 |
| <b>BANK RATE</b>                       | 0.25   | 0.25   | 0.50   | 0.50   | 0.50   | 0.75   | 0.75   | 0.75   | 0.75   | 1.00   | 1.00   | 1.00   | 1.00   | 1.25   |
| 3 month ave earnings                   | 0.20   | 0.30   | 0.50   | 0.50   | 0.60   | 0.70   | 0.80   | 0.90   | 0.90   | 1.00   | 1.00   | 1.00   | 1.00   | 1.00   |
| 6 month ave earnings                   | 0.40   | 0.50   | 0.60   | 0.60   | 0.70   | 0.80   | 0.90   | 1.00   | 1.00   | 1.10   | 1.10   | 1.10   | 1.10   | 1.10   |
| 12 month ave earnings                  | 0.70   | 0.70   | 0.70   | 0.70   | 0.80   | 0.90   | 1.00   | 1.10   | 1.10   | 1.20   | 1.20   | 1.20   | 1.20   | 1.20   |
| 5 yr PWLB                              | 1.40   | 1.50   | 1.50   | 1.60   | 1.60   | 1.70   | 1.80   | 1.80   | 1.80   | 1.90   | 1.90   | 1.90   | 2.00   | 2.00   |
| 10 yr PWLB                             | 1.60   | 1.70   | 1.80   | 1.80   | 1.90   | 1.90   | 2.00   | 2.00   | 2.00   | 2.10   | 2.10   | 2.10   | 2.20   | 2.30   |
| 25 yr PWLB                             | 1.80   | 1.90   | 2.00   | 2.10   | 2.10   | 2.20   | 2.20   | 2.20   | 2.30   | 2.30   | 2.40   | 2.40   | 2.50   | 2.50   |
| 50 yr PWLB                             | 1.50   | 1.70   | 1.80   | 1.90   | 1.90   | 2.00   | 2.00   | 2.00   | 2.10   | 2.10   | 2.20   | 2.20   | 2.30   | 2.30   |

## A SUMMARY OVERVIEW OF THE FUTURE PATH OF BANK RATE

- The threat from Omicron was a wild card causing huge national concern at the time of December's MPC meeting; now despite record numbers of infection, the relatively low number of hospitalisations suggests there will be no further lockdowns (at least over spring and summer).

- The MPC has now set out upon a monetary policy tightening spree. In March it voted 8-1 for rates to increase to 0.75%.
- Our forecast now expects the MPC to deliver another 0.25% increase in May to 1%; their position appears to be to go for sharp increases to get the job done and dusted but the cost-of-living squeeze will provide a headwind to tightening too far and too quickly, so for now we only have a further 0.25% increase in place for H2 2022.
- If, however, the MPC is becomes more heavily focused on combating inflation than on protecting economic growth, we will revise our forecast up further.
- However, 54% energy cap cost increases from April, together with 1.25% extra employee national insurance, food inflation around 5% and council tax likely to rise in the region of 5% too - these increases are going to hit lower income families hard despite some limited assistance from the Chancellor to postpone the full impact of rising energy costs.
- Consumers are estimated to be sitting on over £160bn of excess savings left over from the pandemic so that will cushion some of the impact of the above increases. But most of those holdings are held by more affluent people whereas poorer people already spend nearly all their income before these increases hit and have few financial reserves.
- The BIG ISSUE – will the current spike in inflation lead to a second-round effect in terms of labour demanding higher wages, (and/or lots of people getting higher wages by changing job)?
- If the labour market remains very tight during 2022, then wage inflation poses a greater threat to overall inflation being higher for longer, and the MPC may then feel it needs to take more action.

## **PWLB RATES**

- The yield curve has flattened out considerably.
- We view the markets as having built in, already, nearly all the effects on gilt yields of the likely increases in Bank Rate.
- It is difficult to say currently what effect the Bank of England starting to sell gilts will have on gilt yields once Bank Rate rises to 1%: it is likely to act cautiously as it has already started on not refinancing maturing debt. A passive process of not refinancing maturing debt began in March when the 4% 2022 gilt matured; the Bank owns £25bn of this issuance. A pure roll-off of the £875bn gilt portfolio by not refinancing bonds as they mature, would see the holdings fall to about £415bn by 2031, which would be about equal to the Bank's pre-pandemic holding. Last August, the Bank said it would not actively sell gilts until the *“Bank Rate had risen to at least 1%”* and, *“depending on economic circumstances at the time.”*
- It is possible, but unlikely, that Bank Rate will not rise above 1% as the MPC could shift to relying on quantitative tightening (QT) to do the further

work of taking steam out of the economy and reducing inflationary pressures.

- Increases in US treasury yields over the next few years could add upside pressure on gilt yields though, more recently, gilts have been more correlated to movements in bund yields than treasury yields.

### **Forecasts for PWLB rates and gilt and treasury yields**

The current PWLB rates are set as margins over gilt yields as follows: -

1. PWLB Standard Rate is gilt plus 100 basis points (G+100bps)
2. PWLB Certainty Rate is gilt plus 80 basis points (G+80bps)
3. PWLB HRA Standard Rate is gilt plus 100 basis points (G+100bps)
4. PWLB HRA Certainty Rate is gilt plus 80bps (G+80bps)
5. Local Infrastructure Rate is gilt plus 60bps (G+60bps)

**Gilt yields.** Since the start of 2021, we have seen a lot of volatility in gilt yields, and hence PWLB rates. Our current forecasts reflect much of the recent increases seen in global bond market yields generally since the turn of the year (2022).

**Upside risk to gilt yield forecasts.** While monetary policy in the UK will have a major impact on gilt yields, there is also a need to consider the potential impact that rising treasury yields in America could have on UK gilt yields. **As an average since 2011, there has been a 75% correlation between movements in US 10-year treasury yields and UK 10-year gilt yields.** This is a significant upward risk exposure to our forecasts for longer term PWLB rates. However, gilt yields and treasury yields do not always move in unison.

**US treasury yields.** US President Biden and the Democratic party have pushed through a huge programme of fiscal stimulus over the past couple of years, whilst the following factors were also in play: -

- 12 A fast vaccination programme had enabled a rapid opening up of the economy during 2021.
- 13 The economy has been growing swiftly over the second half of 2021/22, whilst unemployment has continued to fall/spare capacity in the labour market has tightened.

It was not much of a surprise that a combination of these factors would eventually cause an excess of demand in the economy which generated strong inflationary pressures. This has eventually been recognised by the Fed and an aggressive response to damp inflation down during 2022 and 2023 is expected.

The flurry of comments from Fed officials following the mid-March meeting – including from Chair Jerome Powell himself – hammering home the hawkish message from the mid-March meeting makes it difficult to see how the Fed will not tighten aggressively through 2022 as a minimum with markets expecting the Fed Funds Rate to hit close to 2% by year end.

In addition, the Fed will soon announce an increasing series of caps on the value of assets they allow to run off the balance sheet each month. That announcement could come as soon as May.

**Downside risk to gilt yield forecasts.** There are also possible downside risks from the huge sums of cash that the UK populace have saved during the pandemic; when savings accounts earn little interest, it is likely that some of this cash mountain could end up being invested in bonds and so push up demand for bonds and support their prices i.e., this would help to keep their yields down. How this will interplay with the Bank of England not reinvesting maturing gilts and then later selling gilts, will be interesting to monitor.

### **Significant risks to the forecasts**

- 14 COVID vaccines do not work to combat new mutations and/or new vaccines take longer than anticipated to be developed for successful implementation.
- 15 The Government implements fiscal policies that suppresses GDP growth.
- 16 The MPC tightens monetary policy too quickly – by raising Bank Rate or unwinding QE.
- 17 The MPC tightens monetary policy too late to ward off building inflationary pressures.
- 18 Geo-political risks - on-going global power influence struggles between Russia/China/US/Iran and the Russian invasion of Ukraine.

### **The balance of risks to the UK economy: -**

- 19 The overall balance of risks to economic growth in the UK is now to the downside unless excess savings are deployed by consumers to maintain their spending despite the cost-of-living squeeze.

### **The balance of risks to medium to long term PWLB rates: -**

- 20 There is a balance of upside risks to forecasts for medium to long term PWLB rates because of the lengthy increase in inflation (>6% for the remainder of 2022 and only reducing slowly through 2023).

## **Appendix B**

### **VAT - Key Performance Indicators**

#### **Creditor Invoices**

| VAT return for | No of high value Creditor invoices checked | No of Creditor invoices highlighted as requiring "proper" document for VAT recovery | % of creditor invoices checked requiring "proper" document for VAT recovery |
|----------------|--|---|---|
| Apr-21         | 205  | 0   | 0.00%   |
| May-21         | 209  | 1   | 0.48%   |
| Jun-21         | 286  | 1   | 0.35%   |
| Jul-21         | 259  | 1   | 0.39%   |
| Aug-21         | 189  | 0   | 0.00%   |
| Sep-21         | 259  | 1   | 0.39%   |
| Oct-21         | 253  | 0   | 0.00%   |
| Nov-21         | 267  | 2   | 0.75%   |
| Dec-21         | 229  | 1   | 0.44%   |
| Jan-22         | 242  | 1   | 0.41%   |
| Feb-22         | 286  | 2   | 0.70%   |
| Mar-22         | 440  | 10  | 2.27%   |

#### **Income Management Entries**

| VAT return for | No of entries checked by formula per the ledger account code used | No of entries needing follow up check (but not necessarily incorrect). | % of entries needing follow up check |
|----------------|---|--|--------------------------------------|
| Apr-21         | 697   | 0  | 0.00%                                |
| May-21         | 847   | 2  | 0.24%                                |
| Jun-21         | 972   | 4  | 0.41%                                |
| Jul-21         | 860   | 8  | 0.93%                                |
| Aug-21         | 869   | 0  | 0.00%                                |
| Sep-21         | 636   | 20 <sup>1</sup>  | 3.14%                                |
| Oct-21         | 892   | 2  | 0.22%                                |
| Nov-21         | 777   | 1  | 0.13%                                |
| Dec-21         | 866   | 0  | 0.00%                                |
| Jan-22         | 1,057   | 0  | 0.00%                                |
| Feb-22         | 1,083   | 0  | 0.00%                                |
| Mar-22         | 1,487   | 2  | 0.13%                                |

<sup>1</sup> These relate to two cash amounts, but one of them was NMWTRA which is split over many budgets so is counted per budget line for consistency with past statistics.

## Debtor Invoices

| VAT return for | No of Debtor invoices checked | No of checked debtor invoices with incorrect VAT code used | % of debtor invoices with incorrect VAT code |
|----------------|-------------------------------|--|--|
| Apr-21         | 88                            | 0  | 0.00%  |
| May-21         | 82                            | 0  | 0.00%  |
| Jun-21         | 86                            | 0  | 0.00%  |
| Jul-21         | 95                            | 0  | 0.00%  |
| Aug-21         | 72                            | 0  | 0.00%  |
| Sep-21         | 193                           | 1  | 0.52%  |
| Oct-21         | 105                           | 0  | 0.00%  |
| Nov-21         | 107                           | 0  | 0.00%  |
| Dec-21         | 145                           | 0  | 0.00%  |
| Jan-22         | 145                           | 0  | 0.00%  |
| Feb-22         | 110                           | 13 <sup>2</sup>  | 11.82%                                       |
| Mar-22         | 203                           | 0  | 0.00%  |

<sup>2</sup> Error was in HMRC's favour however as discovered in period there will be no loss to PCC except for the time needed to cancel and re-raise the invoices correctly.

Note: Debtors VAT checking is carried out by Finance via a work process prior to the invoice being raised hence the improvement in errors compared to previous years

## Purchase Cards

| VAT return for | No of transactions for which paperwork requested for checking | Resolvable errors discovered | Value of VAT potentially claimable but recharged to budget due to non- response | No of transactions where VAT claimed incorrectly | % of transactions available to be checked where VAT was claimed incorrectly | Value of VAT incorrectly claimed hence recharged to budget |
|----------------|---|------------------------------|---|--|---|--|
| Apr-21         | 193   | 15                           | £2,000.55   | 14   | 7.25%   | £555.26  |
| May-21         | 144   | 5                            | £1,165.80   | 16   | 11.11%  | £849.52  |
| Jun-21         | 153   | 5                            | £1,083.04   | 28   | 18.30%  | £726.18  |
| Jul-21         | 123   | 6                            | £1,289.84   | 23   | 18.70%  | £858.25  |
| Aug-21         | 61  | 5                            | £730.68   | 1  | 1.64%   | £5.00  |
| Sep-21         | 151   | 14                           | £1,028.56   | 9  | 5.96%   | £711.13  |
| Oct-21         | 93  | 2                            | £384.00   | 10   | 10.75%  | £294.07  |
| Nov-21         | 127   | 2                            | £621.25   | 12   | 9.45%   | £830.02  |
| Dec-21         | 155   | 3                            | £692.09   | 30   | 19.35%  | £1,307.69  |
| Jan-22         | 106   | 6                            | £520.22   | 21   | 19.81%  | £6,652.83  |
| Feb-22         | 92  | 5                            | £420.46   | 18   | 19.57%  | £691.10  |
| Mar-22         | 263   | 23                           | £6,036.91   | 25   | 9.51%   | £912.85  |



### Chargebacks to service areas

The upload of appropriate documents to the Barclaycard purchase card system to enable vat recovery was made mandatory in September 2017 as a result of the lack of response from service areas/establishments to provide documents when requested. Where no document has been uploaded, any VAT amount input against the transaction is charged to the service area as there is no evidence to support the vat recovery.

Any other VAT errors that come to light as a result of the various checks are also charged to the relevant service areas.

Budget holders are able to see this clearly as chargebacks are coded to account code EX400600 and the activity code used alongside this gives the reason why this chargeback has occurred.

The total amount charged back to service areas in 2021/22 was £130,279. The breakdown of this is as follows:

### **Potentially correctable errors**

| <b>Reason</b>                                  | <b>Amount £</b> |
|--|-----------------|
| Not a tax invoice <sup>3</sup>                 | (21,490)        |
| Powys County Council is not the named customer | 0               |
| No invoice uploaded to purchase card system    | 53,743          |
| Invoice(s) do not match payment                | 4,273           |
| No evidence to back recovery                   | 252             |
| No Signed Authenticated Receipt <sup>4</sup>   | 85,130          |
| <b>Total</b>                                   | <b>121,908</b>  |

<sup>3</sup> Includes VAT successfully recovered relating to errors in previous years

<sup>4</sup> The majority of this figure relates to capital schemes and officers have obtained the relevant documentation and this will be refunded in 2022/23

### **Other errors**

| <b>Reason</b>                      | <b>Amount £</b> |
|------------------------------------|-----------------|
| Non-domestic VAT                   | 145             |
| No tax on invoice                  | 3,156           |
| Supply not to Powys County Council | 1,794           |
| Over-accounting for VAT            | 3,250           |
| Internal payments                  | 26              |
| <b>Total</b>                       | <b>8,371</b>    |

Mae'r dudalen hon wedi'i gadael yn wag yn fwriadol

## Audit Wales Work Programme and Timetable – Powys County Council

### Quarterly Update: 31 March 2022

#### Work Programme Consultation

In early March 2022, we launched a consultation on the Auditor General's work programme for 2022-23 and beyond. We have requested responses by 8 April 2022, if possible, but will be considering responses received after this time to inform our ongoing work programme planning. We have circulated the consultation widely across our stakeholder base.

#### Annual Audit Summary

| Description  | Timetable     | Status                      |
|--|---------------|-----------------------------|
| A <u>report</u> summarising completed audit work since the last Annual Audit Summary, which was issued in February 2021. | February 2022 | <u>Issued February 2022</u> |

## Financial Audit work

| Description  | Scope  | Timetable     | Status  |
|--|--|---------------|---|
| <b>Audit of the Council's 2021-22 statement of accounts</b>          | Providing the audit opinion on the Authority's 2021-22 statement of accounts, including its Housing Revenue Account. | October 2022  | Ongoing.<br>Draft accounts due to be presented for audit at the end of June prior to the final audit commencing.  |
| <b>Audit of the Powys Pension Fund 2021-22 statement of accounts</b> | Providing the audit opinion on the 2021-22 Powys Pension Fund statement of accounts.                                 | November 2022 | Ongoing.<br>Draft accounts due to be presented for audit in the summer.<br>Final audit work due to commence in the autumn following the completion of the Council's statutory accounts. |

## Performance Audit work

| 2020-21 Performance Audit Work  | Scope  | Timetable | Status  |
|---------------------------------|--|-----------|---|
| <b>Financial Sustainability</b> | A project common to all local councils that will assess financial sustainability in the light of current and anticipated future challenges building on work undertaken during 2019-20.   | Complete  | <p><a href="#">Local report</a> published July 2021</p> <p><a href="#">National Summary Report</a> published September 2021</p> |
| <b>Scrutiny Follow-Up</b>       | <p>Follow-up Review of Scrutiny Arrangements from 2018.</p> <p>This review sought to answer the question: Has the Council acted on Audit Wales' previous proposals for improvement and identified further opportunities for improvement?</p> | Complete  | <a href="#">Report</a> published October 2021   |

| 2021-22 Performance audit work  | Scope  | Timetable | Status  |
|---|--|-----------|---------|
| <b>Well-being of Future Generations Act (Wales) 2015 (WFG Act) examinations</b> | We will seek to integrate the delivery of our WFG examinations of steps to deliver wellbeing objectives with our other audit work. We will discuss this with the council as we scope and deliver the audit projects listed in this plan. | Ongoing   | Ongoing |

| 2021-22<br>Performance audit<br>work | Scope  | Timetable | Status                            |
|--------------------------------------|--|-----------|-----------------------------------|
| <b>Improvement reporting audit</b>   | Audit of discharge of duty to publish an assessment of performance.  | Complete  | Certificate issued September 2021 |
| <b>Assurance and Risk Assessment</b> | <p>Project to identify the level of audit assurance and/or where further audit work may be required in future years in relation to risks to the Council putting in place proper arrangements to secure value for money in the use of resources.</p> <p>At Powys County Council the project is likely to focus on:</p> <ul style="list-style-type: none"> <li>• Financial position</li> <li>• Self-assessment arrangements</li> <li>• Recovery planning</li> <li>• Implications of the Local Government and Elections (Wales) Act</li> <li>• Carbon reduction plans</li> <li>• At Powys Council, the project will also likely focus on areas identified in the 2020-21 ARA, including:<br/>Housing, Highways, Waste and Recycling</li> <li>• ARA work includes ongoing engagement with the Council</li> </ul> | Ongoing   | Ongoing                           |

| 2021-22<br>Performance audit<br>work  | Scope  | Timetable   | Status  |
|---|--|---|---------|
| <b>Springing Forward – Examining the building blocks for a sustainable future</b> | As the world moves forward, learning from the global pandemic, this review looks at how effectively councils are strengthening their ability to transform, adapt and maintain the delivery of services, including those delivered in partnership with key stakeholders and communities.                            | October 2021 – June 2022  | Ongoing |
| <b>Review of Planning Services</b>  | Through the review we will seek to gain an insight into the Council’s Planning Service. We will have regard to the economy, efficiency and effectiveness of the Planning Service and the extent to which the Council is acting in accordance with the sustainable development principle in delivering the Service. | May/June 2022   | Ongoing |
| <b>Corporate Safeguarding Arrangements</b>  | The review will focus on the Council’s arrangements for safeguarding. This review will seek to answer the question: Has the Council acted upon the recommendations and proposals for improvement contained in the national and local reports of the Auditor General published in 2014 and 2015?                    | Self-Assessment and accompanying documents due from the Council May 2022 with fieldwork July 2022 | Ongoing |

## Local government national studies planned/in progress

| Study                                     | Scope   | Timetable                 | Status      | Fieldwork planned at Powys County Council  |
|---|---|---------------------------|-------------|--|
| <b>Direct Payments</b>                    | Review of how local authorities manage and promote the use of Direct payments   | Publication April 2022    | Publication | No – work being delivered via Direct Payment Forum and a selection of follow-up interviews |
| <b>Follow-up on People Sleeping Rough</b> | Review of how local authorities responded to the needs of people sleeping rough during the pandemic following up on the AGW's report of July 2020 | N/A                       | N/A         | This work is not progressing in 2021-22  |
| <b>Poverty</b>                            | Understanding how local authorities ensure they deliver their services to minimise or reduce poverty.   | Autumn 2021 – Autumn 2022 | Fieldwork   | Yes – interview with nominated officer at the Council                                      |



| Study                       | Scope   | Timetable                 | Status    | Fieldwork planned at Powys County Council             |
|-----------------------------|---|---------------------------|-----------|---|
| <b>Social Enterprises</b>   | Review of how local authorities are supporting and utilising social enterprises to deliver services | Autumn 2021 – Autumn 2022 | Fieldwork | Yes – interview with nominated officer at the Council |
| <b>Community Resilience</b> | Review of how local authorities can build greater resilience in communities                         | Autumn 2021 – Autumn 2022 | Fieldwork | Yes – interview with nominated officer at the Council |

## Estyn

| Estyn planned work 2021-22                             | Scope  | Timetable  | Status |
|--|--|--|--------|
| <b>Local Government Education Services Inspections</b> | Estyn has worked closely with Directors of Education to review their inspection guidance for local government education services (LGES) to reflect the experiences of the pandemic. Estyn has inspected three local authorities during the autumn and spring terms. The <a href="#">Cardiff</a> and <a href="#">Merthyr Tydfil</a> reports have been published and the Torfaen report will be published on 18 May. | LGES inspections to resume from the late autumn term | N/A    |

| Estyn planned work 2021-22               | Scope  | Timetable   | Status |
|--|--|---|--------|
| <b>Curriculum Reform thematic review</b> | <u>Curriculum for Wales – how are regional consortia and local authorities supporting schools</u> published on 24 March. | Evidence collecting in September/October – published in March | N/A    |

## Care Inspectorate Wales (CIW)

| CIW planned work 2021-22                | Scope  | Timetable                 | Status      |
|---|--|---------------------------|-------------|
| <b>National Assurance Check 2020-21</b> | CIW has now published all assurance check letters.<br>CIW has published its national assurance check report highlighting key findings and recommendations. | Published                 | Complete    |
| <b>Programme 2022-23</b>                | CIW will run a cyclic programme of assurance checks, improvement checks and performance evaluation inspections.  | April 2022-<br>March 2023 | In progress |
| <b>National review</b>                  | Support for disabled children and their families.  | Published                 | Complete    |
| <b>Development</b>                      | CIW will continue to develop its approach to inspection and review of local authorities.<br><br>CIW will consult further regarding its approach.           | May-June 2022             | In progress |

| <b>CIW planned work 2021-22</b>  | <b>Scope</b>   | <b>Timetable</b>               | <b>Status</b> |
|--|--|--------------------------------|---------------|
| <b>Deprivation of Liberty Safeguards Annual Monitoring Report for Health and Social Care 2020-21</b>             | Completed  | March 2021                     | Published     |
| <b>Annual meeting with Statutory Directors of Social Services</b>  | CIW will meet with all Directors of Social Services  | December 2022 and January 2023 | Planning      |
| National review of Care Planning for children and young people subject to the Public Law Outline pre-proceedings | <p>Purpose of the review:<br/>To provide external scrutiny, assurance and to promote improvement regarding the quality of practice in relation to the care planning for children and young people subject to the public law outline pre-proceedings</p> <p>To consider the extent to which practice has progressed since the publication of both the CIW 'National Review of care planning for children and young people subject to public law outline pre proceedings' and the publication of the PLO working group report 2021 including best practice guidance.</p> | September 2022                 | Planning      |
| <b>Joint Inspection Child Protection Arrangements</b>  | Cross-inspectorate approach. Area to be determined.  | Autumn 2022                    | Planning      |

| CIW planned work 2021-22   | Scope   | Timetable | Status   |
|--|---|-----------|----------|
| <b>Deprivation of Liberty Safeguards Annual Monitoring Report for Health and Social Care 2021-22</b> | Following the publication of the 2020-21 report planning is underway for the next report. | 2022-23   | Planning |
| <b>Cafcass Assurance Check</b>   | CIW will continue to develop its approach to inspection and review of Cafcass Cymru.      | 2022      | Planning |

## Audit Wales national reports and other outputs published since 1 April 2021

| Report title   | Publication date and link to report |
|--|-------------------------------------|
| Local Government Financial Sustainability Data Tool            | <a href="#">February 2022</a>       |
| Joint Working Between Emergency Services (including data tool) | <a href="#">January 2022</a>        |
| Care Home Commissioning for Older People                       | <a href="#">December 2021</a>       |
| The Welsh Government's Warm Homes Programme                    | <a href="#">November 2021</a>       |

| Report title  | Publication date and link to report |
|---|-------------------------------------|
| Taking Care of the Carers?<br>How NHS bodies supported staff wellbeing during the COVID-19 pandemic | <a href="#">October 2021</a>        |
| Financial Sustainability of Local Government  | <a href="#">September 2021</a>      |
| NHS summarised accounts infographic   | <a href="#">September 2021</a>      |
| Picture of Public Services <sup>1</sup>   | <a href="#">September 2021</a>      |
| Town Centre Regeneration  | <a href="#">September 2021</a>      |
| Student finances  | <a href="#">August 2021</a>         |
| NHS finances data tool 2020-21  | <a href="#">June 2021</a>           |
| Rollout of the COVID-19 vaccination programme in Wales  | <a href="#">June 2021</a>           |
| Quality governance arrangements at Cwm Taf UHB – follow-up  | <a href="#">May 2021</a>            |
| Welsh Health Specialised Services Committee governance arrangements                                 | <a href="#">May 2021</a>            |

<sup>1</sup> Main report published 15 September. Over the following six weeks we published five short sector commentaries: [A picture of local government](#), [A picture of healthcare](#), [A picture of social care](#), [A picture of schools](#), [A picture of higher and further education](#).

| Report title   | Publication date and link to report |
|--|-------------------------------------|
| At your Discretion – Local Government Discretionary Services | <a href="#">April 2021</a>          |
| Procuring and Supplying PPE for the COVID-19 Pandemic        | <a href="#">April 2021</a>          |

## Audit Wales national reports and other outputs (work in progress/planned)<sup>2</sup>

| Title   | Anticipated publication date                               |
|---|--|
| Welsh Government accounts commentary  | To be confirmed – plans for this work are now under review |
| Unscheduled care – data tool and commentary   | April 2022   |
| Collaborative arrangements for managing local public health resources                 | April 2022   |
| Welsh Government setting of well-being objectives                                     | May 2022   |
| COVID response and recovery/Welsh Government grants management – third sector support | May 2022   |

<sup>2</sup> We will continue to keep our plans under constant review, taking account of the evolving external environment, our audit priorities, the context of our own resourcing and the capacity of audited bodies to engage with us. This includes maintaining some flexibility so that we can respond to developments in Welsh Government policy and areas of possible interest for the new Public Accounts and Public Administration Committee.

| Title  | Anticipated publication date |
|--|------------------------------|
| Curriculum reform  | May 2022                     |
| NHS waiting times data-tool and planned care commentary                | May 2022                     |
| Welsh Community Care Information System follow-up                      | May 2022                     |
| Orthopaedic services   | May/June 2022                |
| NHS finances data tool update  | June 2022                    |
| Welsh Government workforce   | June 2022                    |
| Equality impact assessment   | July 2022                    |
| Climate change – baseline review                                       | July 2022                    |
| Broadband infrastructure/digital inclusion                             | Autumn 2022                  |
| Flood risk management  | Autumn 2022                  |
| COVID response and recovery/Welsh Government grants management – other | To be confirmed              |
| Affordable housing   | To be confirmed              |

## Forthcoming Good Practice Exchange events and publications

| Title  | Anticipated publication/event date                                     |
|--|--|
| <p>Direct Payments Provision – A webinar discussing the upcoming report on Direct Payments Provision and how they can be a key part in implementing the principles of the Social Service and Well-Being (Wales) Act 2014</p>     | <p>6 April 2022 – recording will be published following the event.</p> |
| <p>Climate Change Event - (Title to be confirmed)<br/>A webinar discussing emerging findings from our baseline review of public bodies' arrangements to respond to the Welsh Government's carbon reduction targets for 2030.</p> | <p>19 May 2022 (provisional)</p>                                       |
| <p>Covid Perspectives: A series of recorded conversations learning how organisations have adapted to the extended period of uncertainty following the initial covid emergency</p>  | <p><a href="#">Good Practice   Audit Wales</a></p>                     |

## Recent Audit Wales Blogs

| Title  | Publication date       |
|--|------------------------|
| <p><a href="#">Cyber resilience – one year on</a></p>  | <p>9 February 2022</p> |
| <p><a href="#">Helping to tell the story through numbers</a><br/>(local government financial sustainability data tool)</p> | <p>3 February 2022</p> |



| Title  | Publication date |
|--|------------------|
| <u>Call for clearer information on climate change spending</u>   | 2 February 2022  |
| <u>Actions speak louder than words</u><br>(building social resilience and self-reliance in citizens and communities) | 14 January 2022  |
| <u>Wales' schools face the alarming challenge of the lowest birth-rate in 100 years</u>                              | 21 December 2021 |

Mae'r dudalen hon wedi'i gadael yn wag yn fwriadol

## Rhaglen Waith ac Amserlen Archwilio Cymru – Cyngor Sir Powys

### Diweddariad Chwarterol: 31 Mawrth 2022

#### Ymgynghoriad ar y Rhaglen Waith

Ar ddechrau mis Mawrth 2022, lanswyd ymgyngoriad gennym ar raglen waith yr Archwilydd Cyffredinol ar gyfer 2022-23 a thu hwnt. Fe wnaethom ofyn am ymatebion erbyn 8 Ebrill 2022, os yn bosibl, ond byddwn yn ystyried ymatebion a ddaw i law ar ôl yr amser hwn fel gwybodaeth ar gyfer ein gwaith parhaus o gynllunio'r rhaglen waith. Rydym wedi cylchredeg yr ymgynghoriad yn eang ymhlith ein rhanddeiliaid.

#### Crynodeb Archwilio Blynyddol

| Disgrifiad  | Amserlen      | Statws                          |
|---|---------------|---------------------------------|
| <b><u>Adroddiad yn crynhoi'r gwaith archwilio a gwblhawyd ers y Crynodeb Archwilio Blynyddol diwethaf, a gyhoeddwyd ym mis Chwefror 2021.</u></b> | Chwefror 2022 | <u>Cyhoeddwyd Chwefror 2022</u> |

## Gwaith Archwilio Ariannol

| Disgrifiad   | Cwmpas  | Amserlen      | Statws  |
|--|---|---------------|---|
| <b>Archwilio ddatganiad o gyfrifon 2021-22 y Cyngor</b>                | Darparu'r farn archwilio ar ddatganiad cyfrifon 2021-22 yr Awdurdod, gan gynnwys ei Gyfrif Refeniw Tai. | Hydref 2022   | Ym mynd rhagddo.<br>Bydd cyfrifon drafft yn cael eu cyflwyno i'w harchwilio ddiwedd mis Mehefin cyn i'r archwiliad terfynol ddechrau.   |
| <b>Archwiliad o ddatganiad o gyfrifon Cronfa Bensiwn Powys 2021-22</b> | Darparu'r farn archwilio ar ddatganiad cyfrifon Cronfa Bensiwn Powys 2021-22.                           | Tachwedd 2022 | Ym mynd rhagddo.<br>Bydd cyfrifon drafft yn cael eu cyflwyno i'w harchwilio yn yr haf.<br>Disgwylir i'r gwaith archwilio terfynol ddechrau yn yr hydref ar ôl cwblhau cyfrifon statudol y Cyngor. |

## Gwaith Archwilio Perfformiad

| Gwaith Archwilio Perfformiad 2020-21 | Cwmpas   | Amserlen | Statws  |
|--------------------------------------|--|----------|---|
| <b>Cynaliadwyedd Ariannol</b>        | Project cyffredin i'r holl gynghorau lleol fydd yn asesu cynaliadwyedd ariannol yng ngoleuni heriau presennol a rhai a ddisgwylir yn y dyfodol gan adeiladu ar waith a wnaed yn ystod 2019-20.                             | Cyflawn  | <p>Cyhoeddi <u>adroddiad</u> lleol Gorffennaf 2021</p> <p>Cyhoeddwyd yr <u>Adroddiad Cryno Cenedlaetholym</u> mis Medi 2021</p> |
| <b>Gwaith Craffu Dilynol</b>         | Adolygiad Dilynol o Drefniadau Craffu o 2018.<br>Ceisiodd yr adolygiad hwn ateb y cwestiwn: A yw'r Cyngor wedi gweithredu ar gynigion blaenorol Archwilio Cymru ar gyfer gwella ac wedi nodi cyfleoedd ychwanegol i wella? | Cyflawn  | Cyhoeddwyd yr <u>Adroddiad</u> ym mis Hydref 2021   |

| Gwaith Archwilio perfformiad 2021-22   | Cwmpas   | Amserlen        | Statws          |
|--|--|-----------------|-----------------|
| <b>Archwiliadau Deddf Llesiant Cenedlaethau'r Dyfodol (Cymru) 2015 (y Ddeddf LICD)</b> | Byddwn yn ceisio integreiddio'r gwaith o gyflawni ein harchwiliadau o dan LICD o'r camau i gyflawni amcanion lles ynghyd â'n gwaith archwilio arall. Byddwn yn trafod hyn gyda'r cyngor wrth i ni gwmpasu a chyflawni'r prosiectau archwilio a restrir yn y cynllun hwn. | Ym mynd rhagddo | Ym mynd rhagddo |

| Gwaith Archwilio perfformiad 2021-22   | Cwmpas   | Amserlen        | Statws                                 |
|--|--|-----------------|--|
| <b>Archwiliad adrodd ar welliannau</b> | Archwiliad o gyflawni dyletswydd i gyhoeddi asesiad o berfformiad.   | Cyflawn         | Cyhoeddwyd tystysgrif ym mis Medi 2021 |
| <b>Sicrwydd as Asesu Risg</b>          | <p>Prosiect i nodi lefel y sicrwydd archwilio a/neu lle y gallai fod angen gwaith archwilio ychwanegol yn y dyfodol mewn perthynas â risgiau i'r Cyngor roi trefniadau priodol ar waith i sicrhau gwerth am arian wrth ddefnyddio adnoddau.</p> <p>Yng Nghyngor Sir Powys, mae'r prosiect yn debygol o ganolbwyntio ar:</p> <ul style="list-style-type: none"> <li>• Sefyllfa ariannol</li> <li>• Trefniadau hunanasesu</li> <li>• Cynllunio adferiad</li> <li>• Goblygiadau Deddf Llywodraeth Leol ac Etholiadau (Cymru)</li> <li>• Cynlluniau lleihau carbon</li> <li>• Yng Nghyngor Powys, bydd y prosiect hefyd yn debygol o ganolbwyntio ar feysydd a nodwyd yn yr ARA 2020-21, gan gynnwys:<br/>Tai, Priffyrdd, Gwastraff ac Ailgylchu</li> <li>• Mae gwaith ARA yn cynnwys ymgysylltu parhaus â'r Cyngor</li> </ul> | Ym mynd rhagddo | Ym mynd rhagddo                        |

| Gwaith Archwilio perfformiad 2021-22   | Cwmpas   | Amserlen  | Statws          |
|--|--|---|-----------------|
| <b>Llamu Ymlaen – Archwilio'r blociau adeiladu ar gyfer dyfodol cynaliadwy</b> | Wrth i'r byd fynd yn ei flaen, gan ddysgu o'r pandemig byd-eang, mae'r adolygiad hwn yn edrych ar ba mor effeithiol y mae cynghorau'n cryfhau eu gallu i drawsnewid, addasu a chynnal y broses o ddarparu gwasanaethau, gan gynnwys y rhai a ddarperir mewn partneriaeth â rhanddeiliaid a chymunedau allweddol. | Hydref 2021 – Mehefin 2022  | Ym mynd rhagddo |
| <b>Adolygiad o Wasanaethau Cynllunio</b>                                       | Drwy'r adolygiad byddwn yn ceisio cael cipolwg ar Wasanaeth Cynllunio'r Cyngor. Byddwn yn ystyried economi, effeithlonrwydd ac effeithiolrwydd y Gwasanaeth Cynllunio ac i ba raddau y mae'r Cyngor yn gweithredu yn unol â'r egwyddor datblygu cynaliadwy wrth ddarparu'r Gwasanaeth.                           | Mai/Mehefin 2022  | Ym mynd rhagddo |
| <b>Trefniadau Diogelu Corfforaethol</b>  | Bydd yr adolygiad yn canolbwyntio ar drefniadau'r Cyngor ar gyfer diogelu. Bydd yr arolwg yn bwriadu ateb y cwestiwn: A yw'r Cyngor wedi gweithredu ar yr argymhellion a'r cynigion ar gyfer gwella a geir yn adroddiadau cenedlaethol a lleol yr Archwilydd Cyffredinol a gyhoeddwyd yn 2014 a 2015?            | Hunanasesiad a dogfennau cysylltiedig i'w cyhoeddi gan y Cyngor ym mis Mai 2022 gyda gwaith maes ym mis Gorffennaf 2022 | Ym mynd rhagddo |

## Astudiaethau cenedlaethol llywodraeth leol sydd wedi eu cynllunio/ar y gweill

| Astudiaeth                                     | Cwmpas  | Amserlen                   | Statws       | Gwaith maes wedi'i gynllunio yng Nghyngor Sir Powys  |
|--|---|----------------------------|--------------|--|
| <b>Taliadau Uniongyrchol</b>                   | Adolygiad o sut mae awdurdodau lleol yn rheoli ac yn hybu'r defnydd o daliadau Uniongyrchol   | Cyhoeddi Ebrill 2022       | Cyhoeddiad   | Na – gwaith sy'n cael ei gyflawni drwy'r Fforwm Taliadau Uniongyrchol a detholiad o gyfweiliadau i ddilyn. |
| <b>Gwaith dilynol ar Bobl sy'n Cysgu Allan</b> | Adolygiad o sut yr ymatebodd awdurdodau lleol i anghenion pobl sy'n cysgu allan yn ystod y pandemig yn dilyn adroddiad Archwilydd Cyffredinol Cymru ym mis Gorffennaf 2020. | Amherthnasol               | Amherthnasol | Nid yw'r gwaith hwn yn mynd ymlaen yn 2021-22  |
| <b>Tlodi</b>                                   | Deall sut mae awdurdodau lleol yn sicrhau eu bod yn darparu eu gwasanaethau i leihau tlodi.   | Hydref 2021 – Hydref 2022. | Gwaith maes  | Ie – cyfweiliad gyda swyddog a enwebwyd yn y Cyngor.   |



| Astudiaeth                  | Cwmpas  | Amserlen                  | Statws      | Gwaith maes wedi'i gynllunio yng Nghyngor Sir Powys  |
|-----------------------------|---|---------------------------|-------------|--|
| <b>Mentrau Cymdeithasol</b> | Adolygiad o'r modd y mae awdurdodau lleol yn cefnogi ac yn defnyddio mentrau cymdeithasol i ddarparu gwasanaethau | Hydref 2021 – Hydref 2022 | Gwaith maes | Oes – cyfweiliad gyda swyddog a enwebwyd yn y Cyngor |
| <b>Gwydnwch Cymunedol</b>   | Adolygiad o'r ffordd y gall awdurdodau lleol adeiladu mwy o wydnwch o fewn cymunedau                              | Hydref 2021 – Hydref 2022 | Gwaith maes | Oes – cyfweiliad gyda swyddog a enwebwyd yn y Cyngor |

## Estyn

| Gwaith arfaethedig Estyn 2021-22                        | Cwmpas   | Amserlen   | Statws       |
|---|--|--|--------------|
| <b>Arolygiadau Gwasanaethau Addysg Llywodraeth Leol</b> | Mae Estyn wedi gweithio'n agos gyda Chyfarwyddwyr Addysg i adolygu eu canllawiau arolygu ar gyfer gwasanaethau addysg llywodraeth leol (GALIL) i adlewyrchu profiadau'r pandemig. Mae Estyn wedi arolygu tri awdurdod lleol yn ystod tymor yr hydref a thymor y gwanwyn. Mae <a href="#">adroddiadau Caerdydd a Merthyr Tudful</a> wedi'u cyhoeddi a bydd adroddiad Torfaen yn cael ei gyhoeddi ar 18 Mai. | Mae arolygiadau GALIL i ailgychwyn o ddiwedd tymor yr hydref.    | Amherthnasol |
| <b>Adolygiad thematig Diwygio'r Cwricwlwm</b>           | Cwricwlwm i Gymru - sut mae consortia rhanbarthol ac awdurdodau lleol yn cefnogi ysgolion wedi ei gyhoeddi ar 24 Mawrth.   | Casglu tystiolaeth ym mis Medi/Hydref – cyhoeddwyd ym mis Mawrth | Amherthnasol |

## Arolygiaeth Gofal Cymru (AGC)

| Gwaith Cynlluniedig AGC 2021-22             | Cwmpas   | Amserlen   | Statws  |
|---|--|------------|---------|
| <b>Gwriad Sicrwydd Cenedlaethol 2020-21</b> | Mae AGC bellach wedi cyhoeddi pob llythyr gwirio sicrwydd.<br>Mae AGC wedi cyhoeddi ei adroddiad gwirio sicrwydd cenedlaethol sy'n tynnu sylw at ganfyddiadau ac argymhellion allweddol. | Cyhoeddwyd | Cyflawn |

| <b>Gwaith Cynlluniedig AGC 2021-22</b>  | <b>Cwmpas</b>   | <b>Amserlen</b>             | <b>Statws</b> |
|---|---|-----------------------------|---------------|
| <b>Rhaglen 2022-23</b>  | Bydd AGC yn cynnal rhaglen gylchol o wiriadau sicrwydd, gwiriadau gwella ac arolygiadau gwerthuso perfformiad.                                      | Ebrill 2022 i Fawrth 2023   | Ar waith      |
| <b>Adolygiad cenedlaethol</b>   | Cymorth i blant anabl a'u teuluoedd.  | Cyhoeddwyd                  | Cyflawn       |
| <b>Datblygiad</b>   | Bydd AGC yn parhau i ddatblygu ei ddull o arolygu ac adolygu awdurdodau lleol.<br><br>Bydd AGC yn ymgynghori ymhellach ynghylch ei dull gweithredu. | Mai i Fehefin 2022          | Ar waith      |
| <b>Trefniadau Diogelu rhag Colli Rhyddid Adroddiad Monitro Blynyddol ar gyfer Iechyd a Gofal Cymdeithasol 2020-21</b> | Wedi'i gwblhau  | Mawrth 2021                 | Cyhoeddwyd    |
| <b>Cyfarfod blynyddol gyda Chyfarwyddwyr Statudol y Gwasanaethau Cymdeithasol</b>                                     | Bydd AGC yn cyfarfod â'r holl Gyfarwyddwyr Gwasanaethau Cymdeithasol  | Rhagfyr 2022 ac Ionawr 2023 | Cynllunio     |

| Gwaith<br>Cynlluniedig AGC<br>2021-22  | Cwmpas   | Amserlen    | Statws    |
|--|--|-------------|-----------|
| Adolygiad cenedlaethol o Gynllunio Gofal i blant a phobl ifanc sy'n ddarostyngedig i rag-achosion Amlinelliad Cyfraith Gyhoeddus | Diben yr adolygiad:<br>Cynnig sicrwydd craffu allanol a hybu gwelliant o ran ansawdd ymarfer mewn perthynas â chynllunio gofal ar gyfer plant a phobl ifanc sy'n destun rhag-achos Amlinelliad Cyfraith Gyhoeddus<br>Ystyried i ba raddau mae ymarfer wedi symud ymlaen ers cyhoeddi 'Adolygiad cenedlaethol o gynllunio gofal i blant a phobl ifanc sy'n ddarostyngedig i rag-achosion Amlinelliad Cyfraith Gyhoeddus' gan AGC a chyhoeddi Adroddiad gweithgor Amlinelliad Cyfraith Gyhoeddus 2021 gan gynnwys arweiniad i arfer gorau. | Medi 2022   | Cynllunio |
| <b>Trefniadau Cydarolygiad Diogelu Plant</b>   | Dull traws-arolygiaeth. Maes i'w bennu.  | Hydref 2022 | Cynllunio |
| <b>Trefniadau Diogelu rhag Colli Rhyddid Adroddiad Monitro Blynyddol ar gyfer lechyd a Gofal Cymdeithasol 2021-22</b>            | Yn dilyn cyhoeddi adroddiad 2020-21, mae cynlluniau yn mynd ymlaen ar gyfer yr adroddiad nesaf.  | 2022-23     | Cynllunio |
| <b>Gwriad Sicrwydd Cafcass</b>   | Bydd AGC yn parhau i ddatblygu ei dull o arolygu ac adolygu Cafcass Cymru.   | 2022        | Cynllunio |

## Adroddiadau cenedlaethol Archwilio Cymru ac allbynnau eraill a gyhoeddwyd ers 1 Ebrill 2021

| Teitl yr adroddiad  | Dyddiad cyhoeddi a doleri'r adroddiad |
|---|---------------------------------------|
| Offeryn Data Cynaliadwyedd Ariannol Llywodraeth Leol  | <a href="#">Chwefror 2022</a>         |
| Cydweithio rhwng y Gwasanaethau Brys (gan gynnwys offeryn data)                                 | <a href="#">Ionawr 2022</a>           |
| Comisiynu cartrefi gofal ar gyfer Pobl Hŷn  | <a href="#">Rhagfyr 2021</a>          |
| Rhaglen Cartrefi Clyd Llywodraeth Cymru   | <a href="#">Tachwedd 2021</a>         |
| Gofalu am y Gofalwyr?<br>Sut roedd cyrff y GIG yn cefnogi lles staff yn ystod pandemig COVID-19 | <a href="#">Hydref 2021</a>           |
| Cynaliadwyedd Ariannol Llywodraeth Leol   | <a href="#">Medi 2021</a>             |
| Ffeithlun cyfrifon cryno'r GIG  | <a href="#">Medi 2021</a>             |
| Darlun o Wasanaethau Cyhoeddus <sup>1</sup>   | <a href="#">Medi 2021</a>             |
| Adfywio Canol Trefi   | <a href="#">Medi 2021</a>             |

<sup>1</sup> Cyhoeddwyd y prif adroddiad ar 15 Medi. Dros y chwe wythnos a ganlynodd, cyhoeddwyd pum sylwebaeth sector byr: [Darlun o lywodraeth leol](#), [Darlun o ofal iechyd](#), [Darlun o ofal cymdeithasol](#), [Darlun o ysgolion](#), [Darlun o addysg uwch ac addysg bellach](#).

| Teitl yr adroddiad   | Dyddiad cyhoeddi a dolen i'r adroddiad |
|--|--|
| Cyllid myfyrwyr  | <a href="#">Awst 2021</a>              |
| Offeryn data cyllid y GIG 2020-21  | <a href="#">Mehafin 2021</a>           |
| Gweithredu rhaglen frechu COVID-19 yng Nghymru   | <a href="#">Mehafin 2021</a>           |
| Trefniadau llywodraethu ansawdd ym Mwrdd Iechyd Prifysgol Cwm Taf Morgannwg– dilyniant | <a href="#">Mai 2021</a>               |
| Trefniadau Llywodraethu Pwyllgor Gwasanaethau Iechyd Arbenigol Cymru                   | <a href="#">Mai 2021</a>               |
| Yn ôl eich Doethineb – Gwasanaethau Dewisol Llywodraeth Leol                           | <a href="#">Ebrill 2021</a>            |
| Caffael a Chyflenwi Cyfarpar Diogelu Personol ar gyfer Pandemig COVID-19               | <a href="#">Ebrill 2021</a>            |

## Adroddiadau cenedlaethol Archwilio Cymru ac allbynnau eraill (gwaith ar y gweill/cynlluniedig)<sup>2</sup>

| Teitl   | Dyddiad cyhoeddi disgwylidig  |
|---|---|
| Sylwebaeth ar gyfrifon Llywodraeth Cymru  | I'w gadarnhau – mae cynlluniau ar gyfer y gwaith hwn wrthi'n cael eu hadolygu ar hyn o bryd |
| Gofal heb ei drefnu – offeryn data a sylwebaeth   | Ebrill 2022   |
| Trefniadau ar y cyd ar gyfer rheoli adnoddau iechyd cyhoeddus lleol                       | Ebrill 2022   |
| Llywodraeth Cymru yn pennu amcanion llesiant  | Mai 2022  |
| Ymateb i COVID ac adferiad/rheoli grantiau Llywodraeth Cymru – cymorth i'r trydydd sector | Mai 2022  |
| Diwygio'r cwricwlwm   | Mai 2022  |
| Offeryn data amseroedd aros y GIG a sylwebaeth ar ofal cynlluniedig                       | Mai 2022  |
| Dilyniant System Wybodaeth Gofal Cymunedol Cymru  | Mai 2022  |

<sup>2</sup> Byddwn yn parhau i adolygu ein cynlluniau'n gyson, gan ystyried yr amgylchedd allanol sy'n esblygu, ein blaenoriaethau archwilio, cyd-destun ein hadnoddau ein hunain a gallu cyrrff archwiliedig i gyfathrebu â ni. Mae hyn yn cynnwys cynnal rhywfaint o hyblygrwydd er mwyn inni ymateb i ddatblygiadau ym mholisi Llywodraeth Cymru a meysydd sydd o ddiddordeb posibl i'r Pwyllgor Cyfrifon Cyhoeddus a Gweinyddiaeth Gyhoeddus newydd.

| Teitl  | Dyddiad cyhoeddi disgwyliedig |
|--|-------------------------------|
| Gwasanaethau orthopedig  | Mai/Mehefin 2022              |
| Diweddariad offeryn data cyllid y GIG                                | Mehefin 2022                  |
| Gweithlu Llywodraeth Cymru   | Mehefin 2022                  |
| Asesiad o'r effaith ar gydraddoldeb                                  | Gorffennaf 2022               |
| Newid hinsawdd – adolygiad cychwynnol                                | Gorffennaf 2022               |
| Seilwaith band eang/cynhwysiant digidol                              | Hydref 2022                   |
| Rheoli perygl llifogydd  | Hydref 2022                   |
| Ymateb i COVID ac adferiad/rheoli grantiau Llywodraeth Cymru – arall | I'w gadarnhau                 |
| Tai fforddiadwy  | I'w gadarnhau                 |



## Digwyddiadau a chyhoeddiadau y Gyfnewidfa Arfer Da sydd i ddod

| Teitl   | Dyddiad disgwylidig cyhoeddi/y digwyddiad                  |
|---|--|
| Darpariaeth Taliadau Uniongyrchol – gweminar yn trafod yr adroddiad sydd i ddod ar Ddarpariaeth Taliadau Uniongyrchol a sut y gallant fod yn rhan allweddol o weithredu egwyddorion Deddf Gwasanaethau Cymdeithasol a Llesiant (Cymru) 2014   | 6 Ebrill 2022 – cyhoeddir recordiad yn dilyn y digwyddiad. |
| Digwyddiad Newid Hinsawdd - (Teitl i'w gadarnhau)<br>Gweminar yn trafod canfyddiadau sy'n dod i'r amlwg o'n hadolygiad cychwynnol o drefniadau cyrff cyhoeddus i ymateb i dargedau lleihau allyriadau carbon Llywodraeth Cymru ar gyfer 2030. | 19 May 2022 (amodol)                                       |
| Safbwyntiau COVID: Cyfres o sgysiau wedi eu recordio yn dysgu sut mae sefydliadau wedi addasu i'r cyfnod estynedig o ansicrwydd yn dilyn yr argyfwng COVID cychwynnol   | <a href="#">Arfer Da   Archwilio Cymru</a>                 |

## Blogiau Diweddar Archwilio Cymru

| Teitl  | Cyhoeddiad      |
|--|-----------------|
| <a href="#">Seibergadernid – blwyddyn ymlaen</a>   | 9 Chwefror 2022 |
| <a href="#">Helpu i adrodd y stori drwy gyfrwng rifau</a><br>(offeryn data cynaladwyedd ariannol llywodraeth leol)                     | 3 Chwefror 2022 |
| <a href="#">Galwad am wybodaeth gliriach ynglŷn â gwariant ar newid yn yr hinsawdd</a>   | 2 Chwefror 2022 |
| <a href="#">Y gweithredoedd tu ôl i'r geiriau</a><br>(adeiladu gwytnwch cymdeithasol a hunanddibyniaeth mewn dinasyddion a chymunedau) | 14 Ionawr 2022  |
| <a href="#">Ysgolion Cymru yn wynebu her frawychus y gyfradd genedigaethau isaf mewn 100 mlynedd</a>                                   | 21 Rhagfyr 2021 |

# 10

## Governance and Audit Committee Forward Work Programme 2022 – 2027

### 2022

Please note that the timetable for draft and final Statement of Accounts has been brought forward but then delayed due to pressures due to Covid. This year's work programme is accurate but subject to change going forward.

| <b>Date and Time</b> | <b>Type and Detail</b>  |
|----------------------|---|
| 22 July 22<br>10 am  | Seminar – Statement of Accounts   |
| 29 July 22<br>10 am  | Final Statement of Accounts<br>(including Letters of Representation, ISA 260 etc)   |
| 30-09-22<br>10 am    | Audit Wales reports<br>Strategic Risk Management – Q1<br>SWAP quarterly report<br>Fraud<br>Treasury Management – Q1<br>Work Programme |
| 24-11.22<br>10am     | Pension Fund Accounts   |

Mae'r dudalen hon wedi'i gadael yn wag yn fwriadol